

Content



2021 Year-end & Historical Key Financial Results

Page 3-4

2021 Year-end & Historical Segmental Results

Page 5-7

2021 Year-end & Historical Regional Results

Page 8-9

2021 Year-end & Historical Operational Results

Page 10-13

Liquidity & Capital Allocation

Page 14-18

Sustainability

Page 19-25

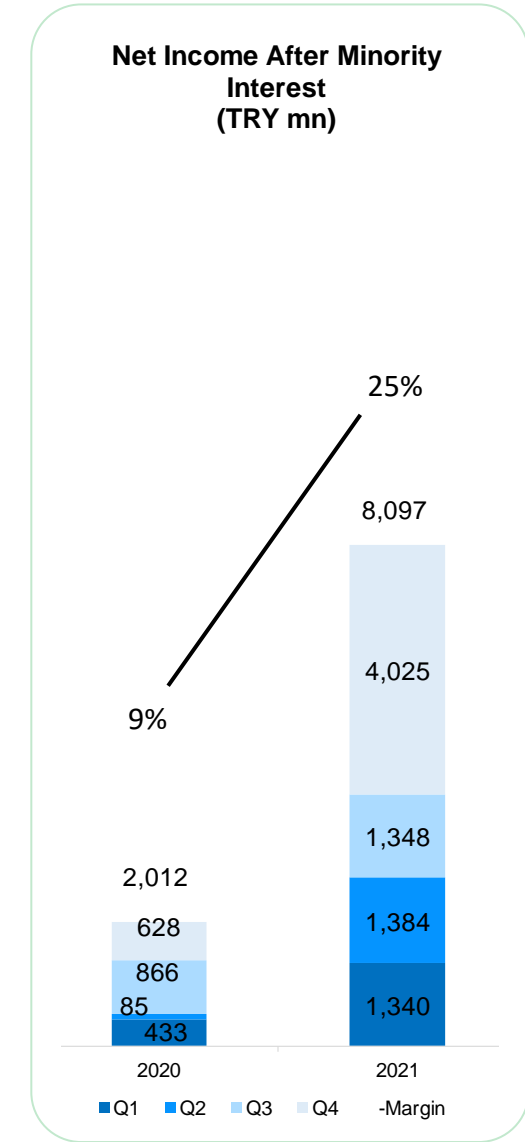
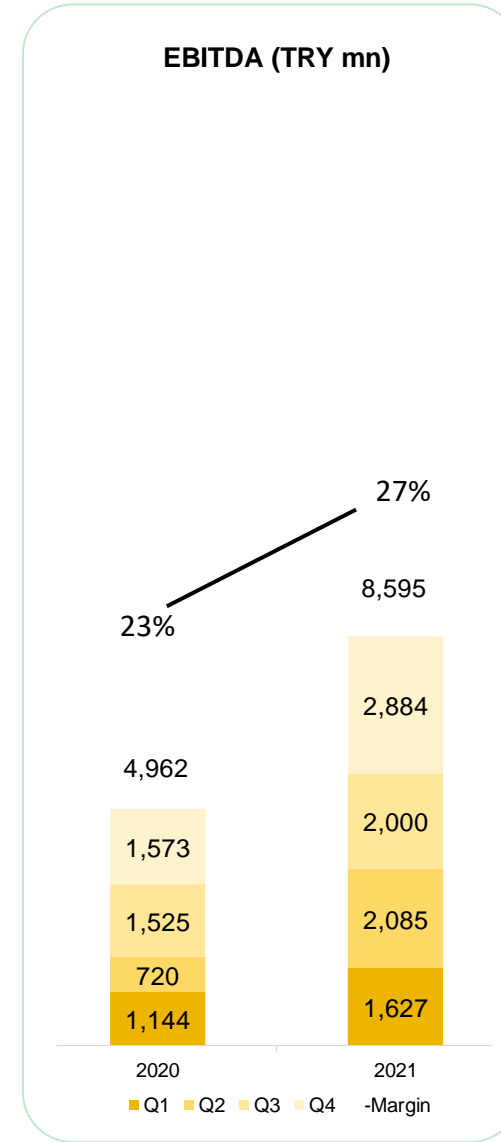
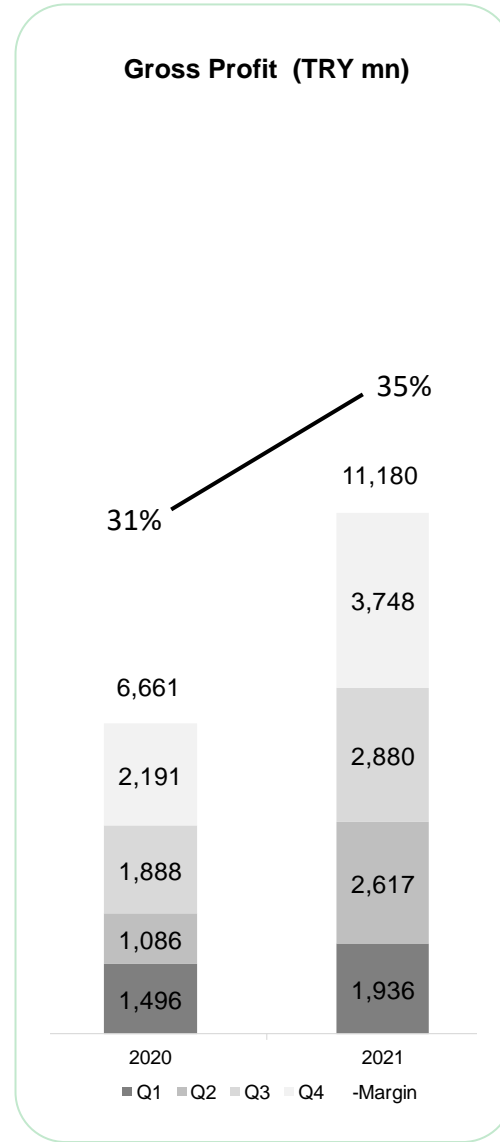
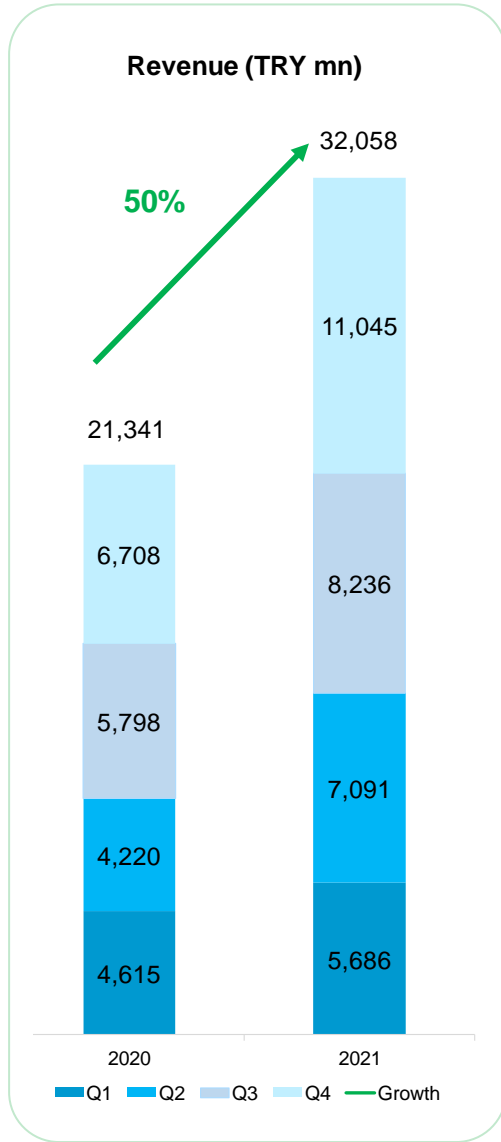
Şişecam at a Glance & Risk Management Policies

Page 26-27

Appendix

Page 28

2021 Year-end Key Financial Results

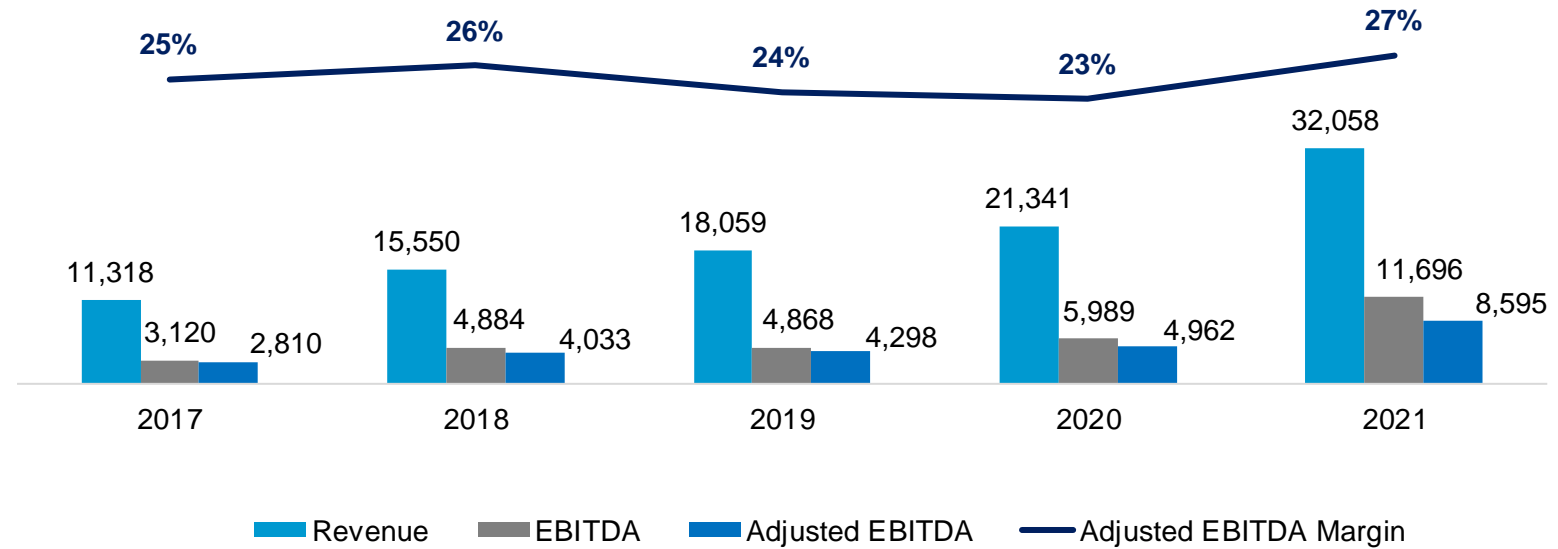


* EBITDA and Net Income After Minority Interest are adjusted to one-off items

Historical Financial Results



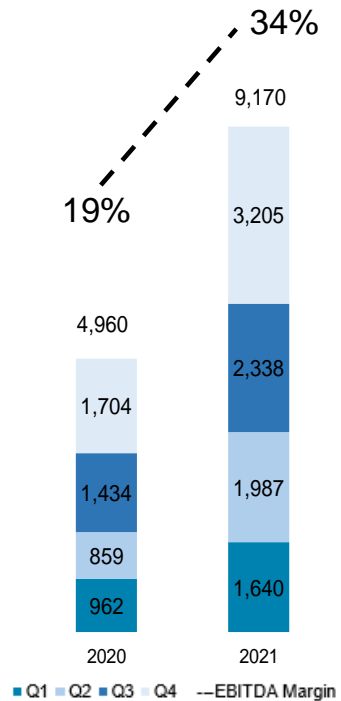
TRY mn



	2017	2018	2019	2020	2021
Revenue Growth Y-o-Y	32%	37%	16%	18%	50%

2021 Year-end Segmental Revenue and EBITDA

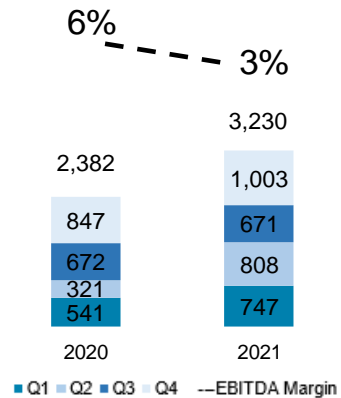
Architectural Glass (TRY mn)



85% YoY Revenue Increase

+21% Volume
+47% Price & Mix
+17% Currency

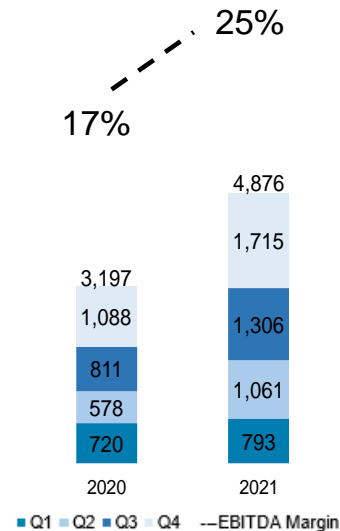
Auto Glass (TRY mn)



36% YoY Revenue Increase

+3% Volume
+33% Price & Mix & Currency

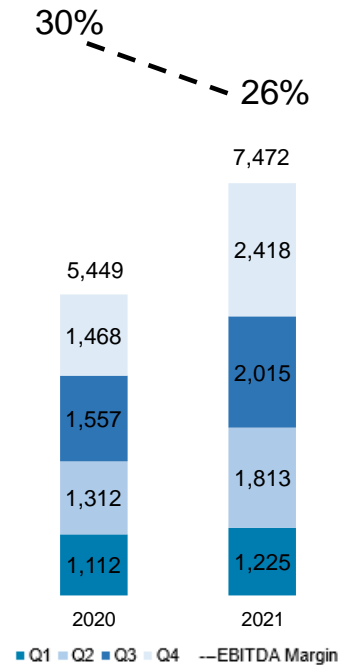
Glassware (TRY mn)



53% YoY Revenue Increase

+17% Volume
+36% Price & Mix & Currency

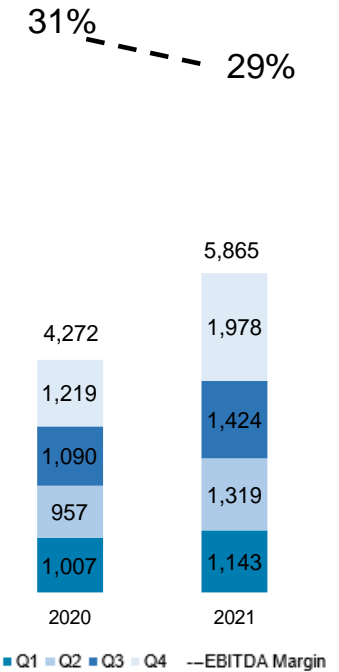
Glass Packaging (TRY mn)



37% YoY Revenue Increase

+8% Volume
+13% Price & Mix
+16% Currency

Chemicals (TRY mn)



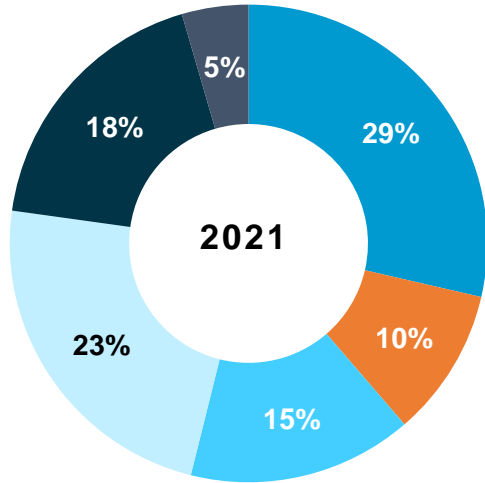
37% YoY Revenue Increase

+10% Volume
+3% Price & Mix
+24% Currency

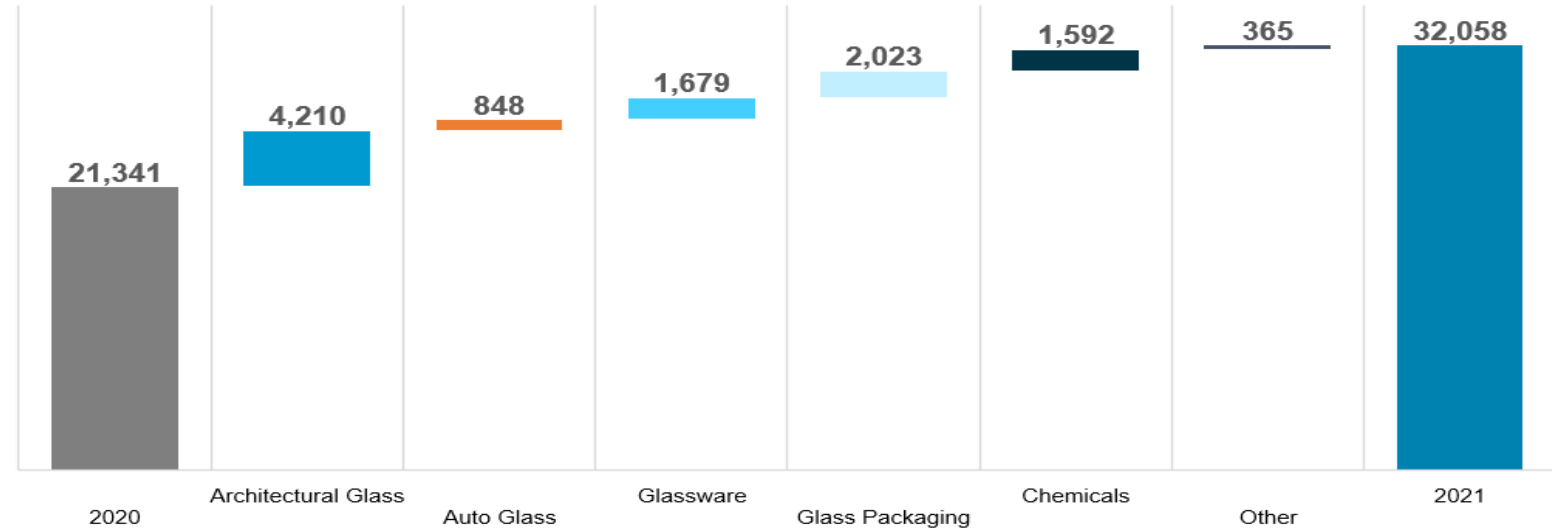
- All revenue figures showing net external sales
- EBITDA Margins – derived from one-off gain/loss adjusted figures

2021 Year-end Segmental Revenue and EBITDA

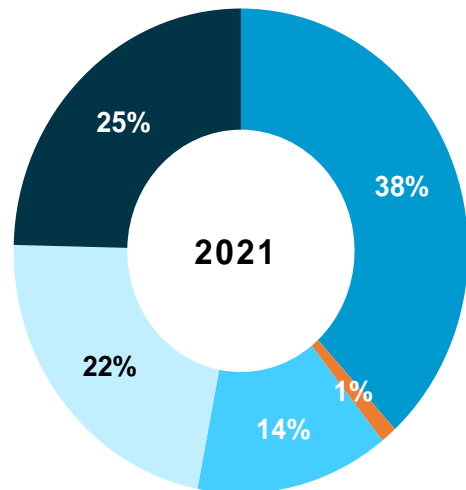
Diversified Revenue Mix



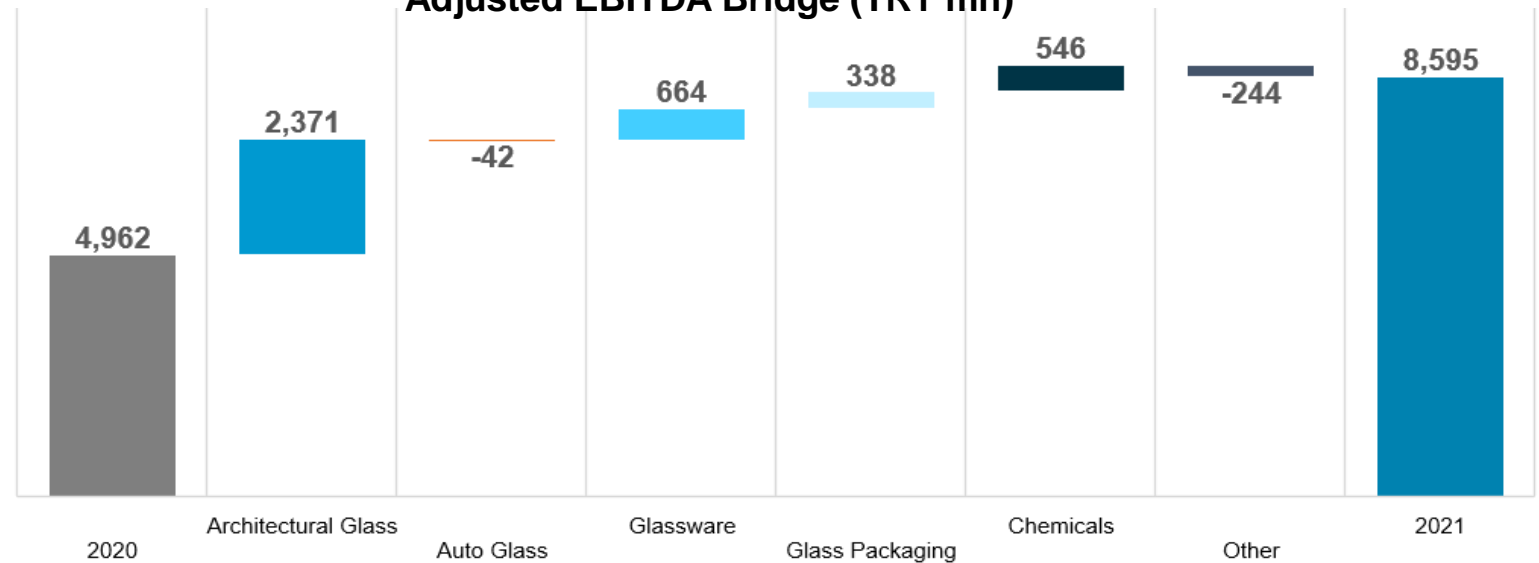
Revenue Bridge (TRY mn)



Diversified EBITDA Mix



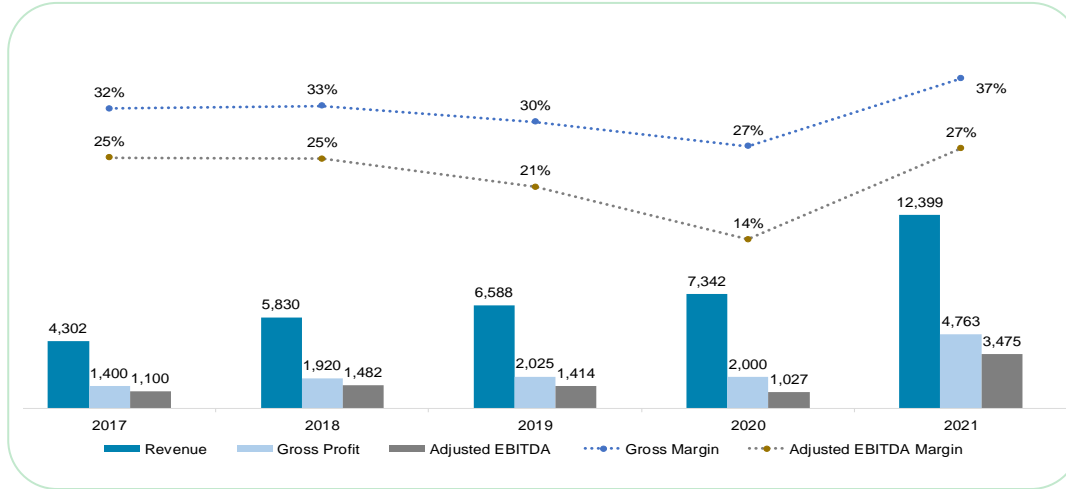
Adjusted EBITDA Bridge (TRY mn)



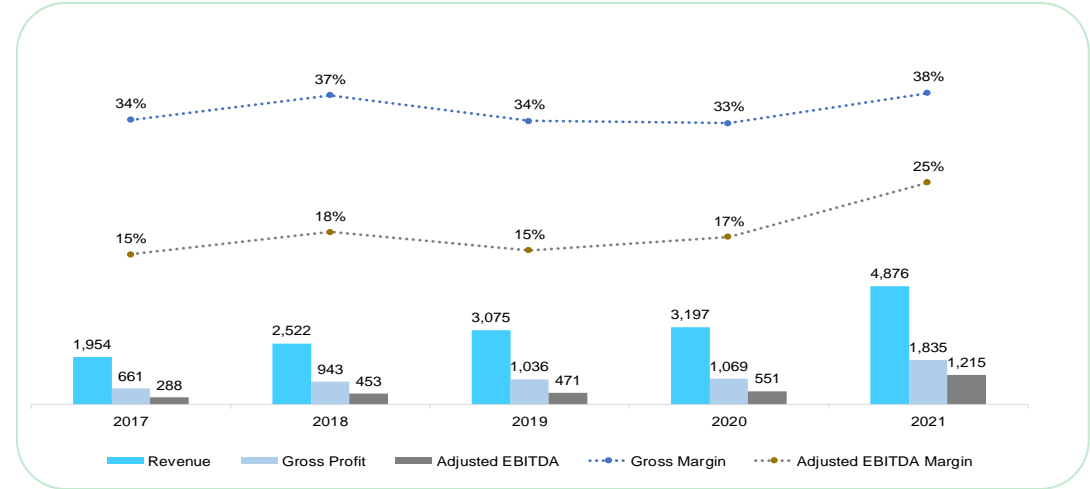
Historical Segmental Financial Results



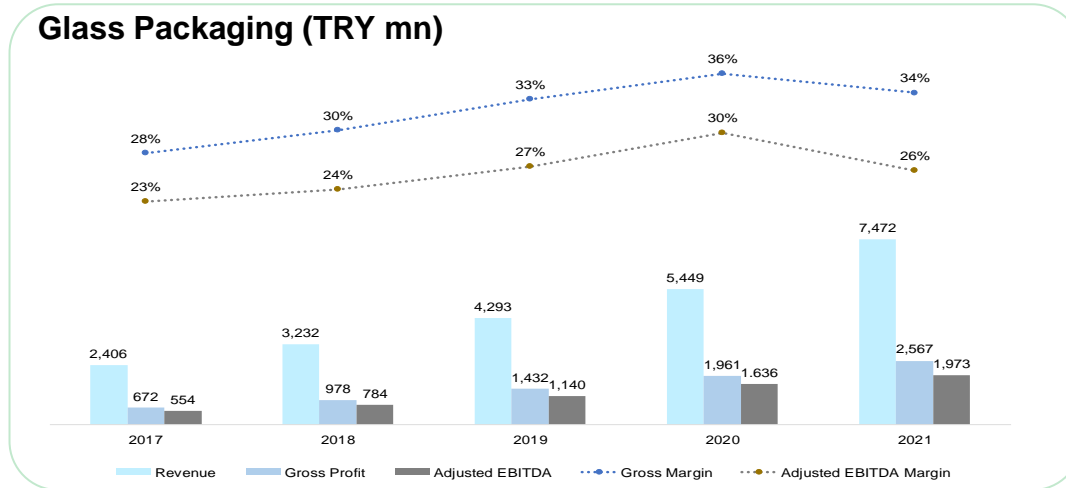
Flat Glass (TRY mn)*



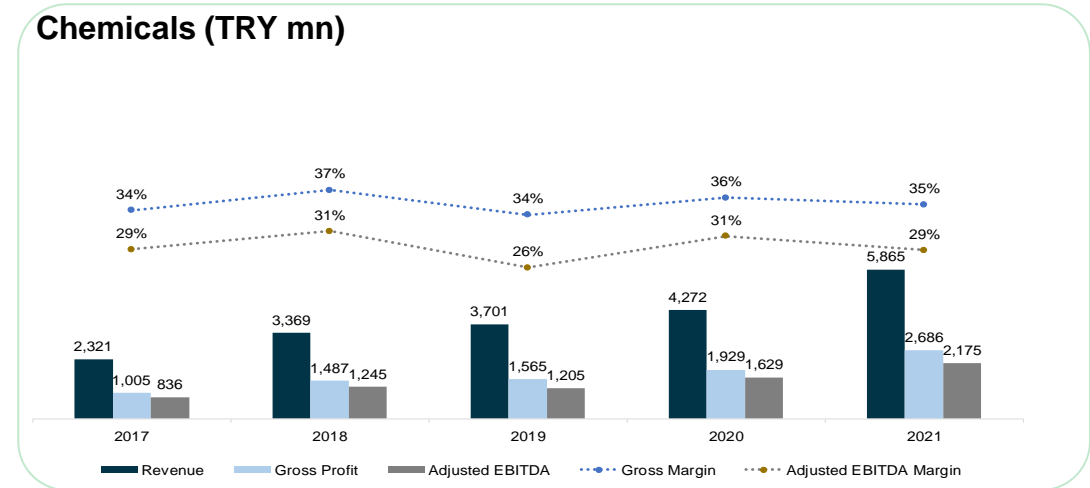
Glassware (TRY mn)



Glass Packaging (TRY mn)



Chemicals (TRY mn)

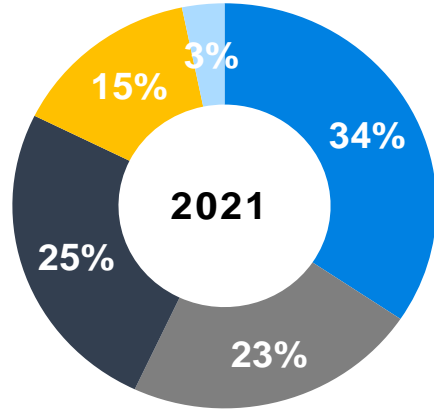


All revenue figures showing net external value

*Re-categorized as two separated business lines (Architectural Glass and Auto Glass) as of January 1st 2021

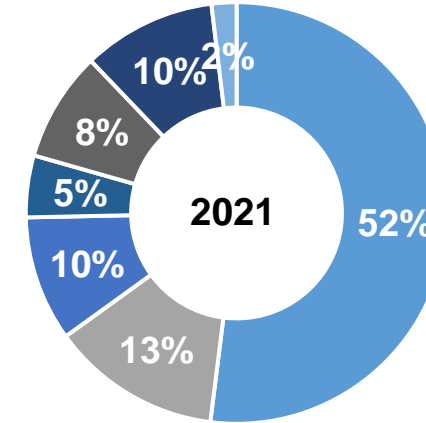
2021 Year-end Regional Results

Geographic Revenue Mix



- Sales in Turkey
- Europe
- Other
- Exports from Turkey
- Russia, Ukraine and Georgia

Regional Breakdown of Exports from Turkey



- Europe
- South America
- Other
- Middle East
- Asia
- North America
- North Africa

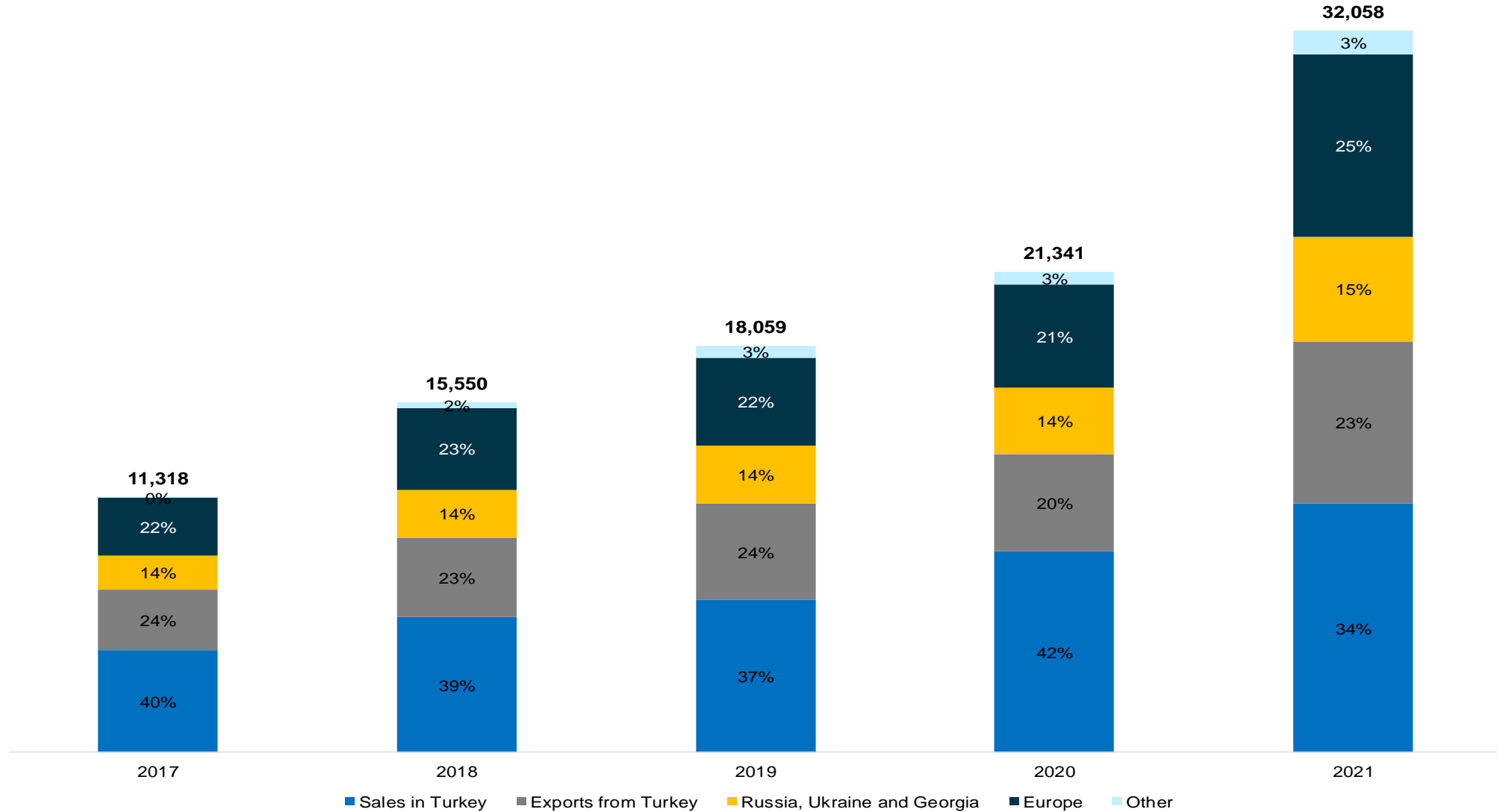
Top 10 Export Countries
Italy, USA, Egypt, France, Spain, UK, Israel,
Bulgaria, Germany, Brazil

\$814mn exports revenue

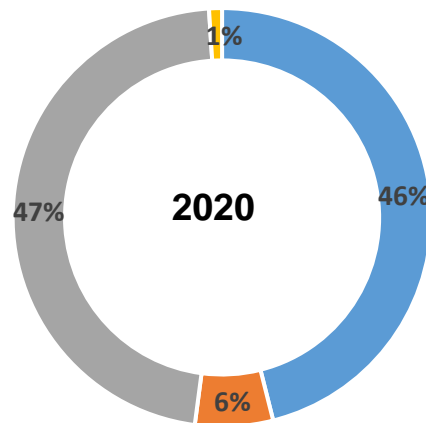
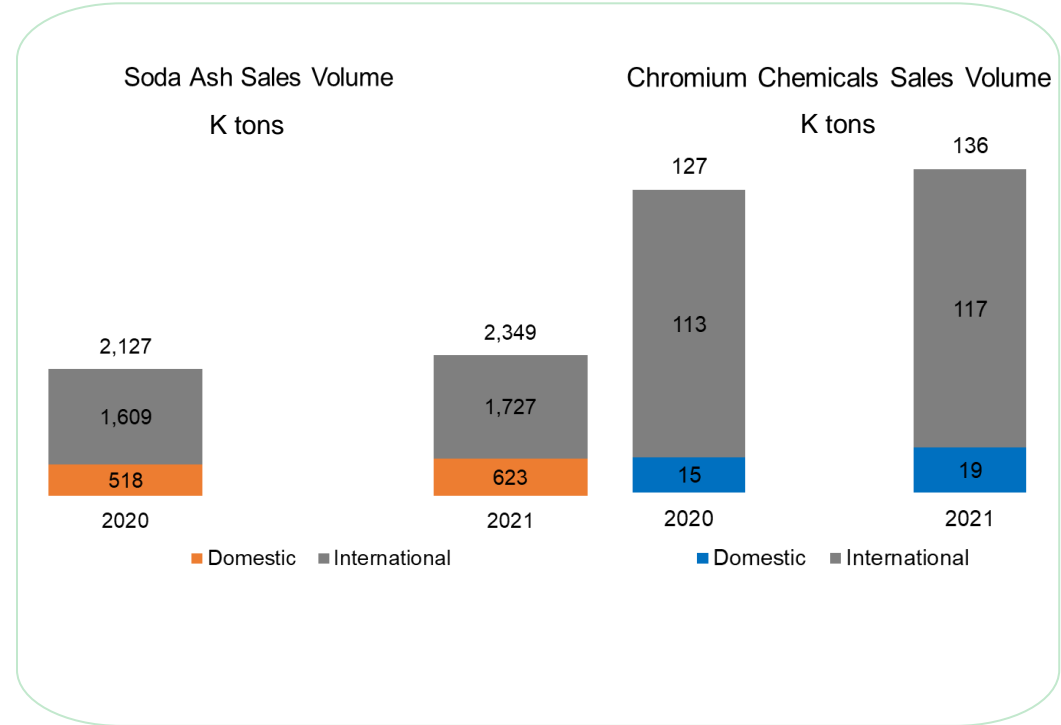
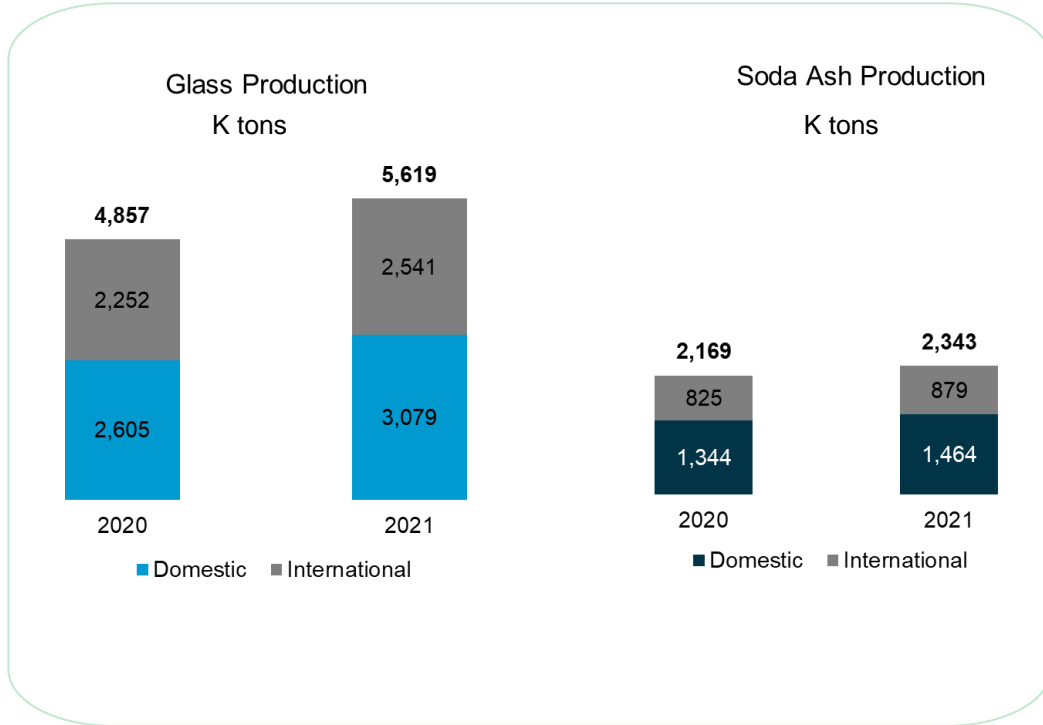
Exports to 150+ Countries

Historical Regional Results

TRY mn

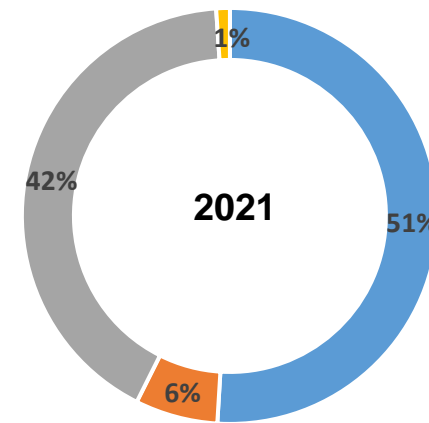


2021 Year-end Operational Results



Glass Production Breakdown

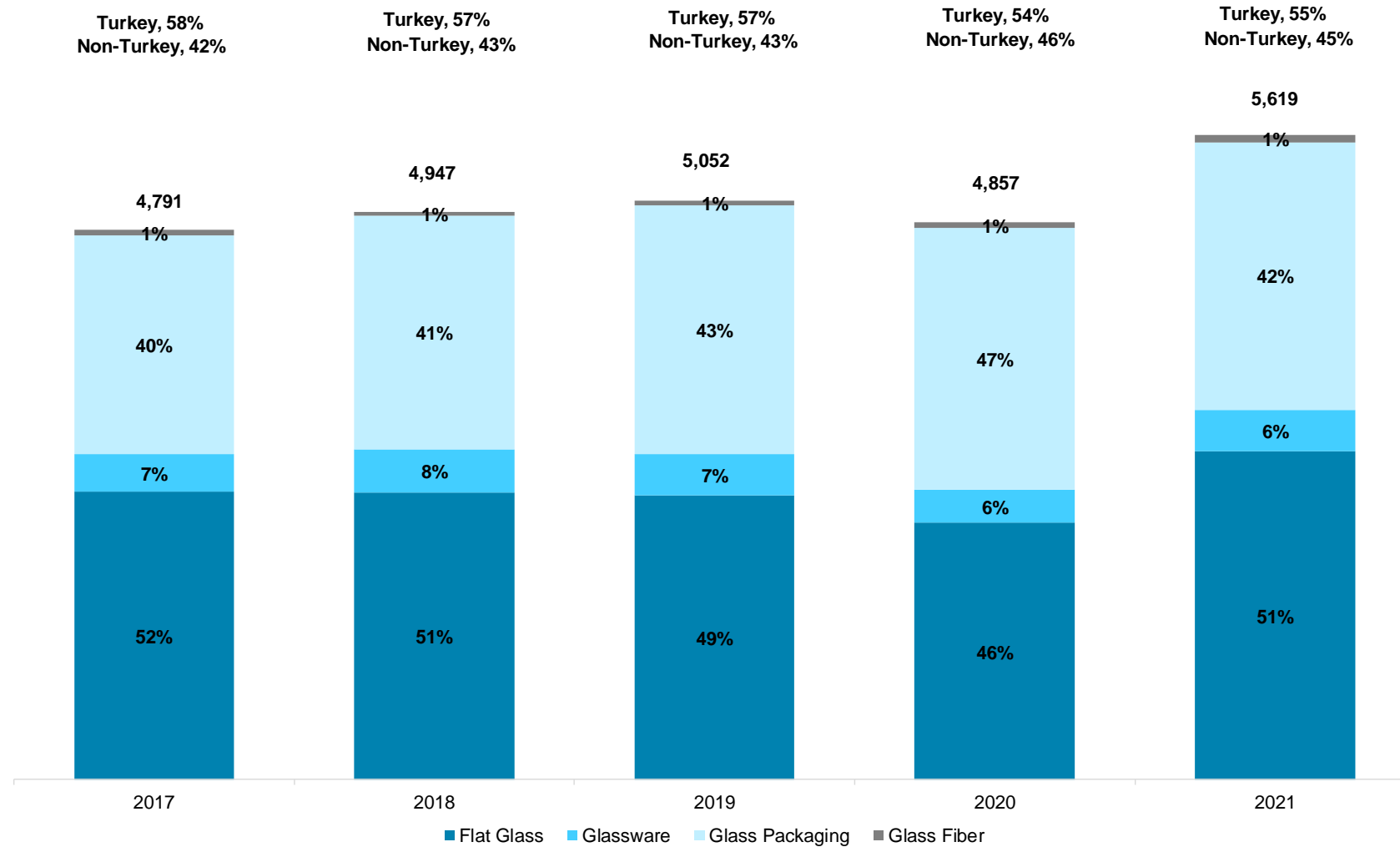
■ Flat Glass ■ Glassware ■ Glass Packaging ■ Glass Fiber



Historical Production Results - Glass



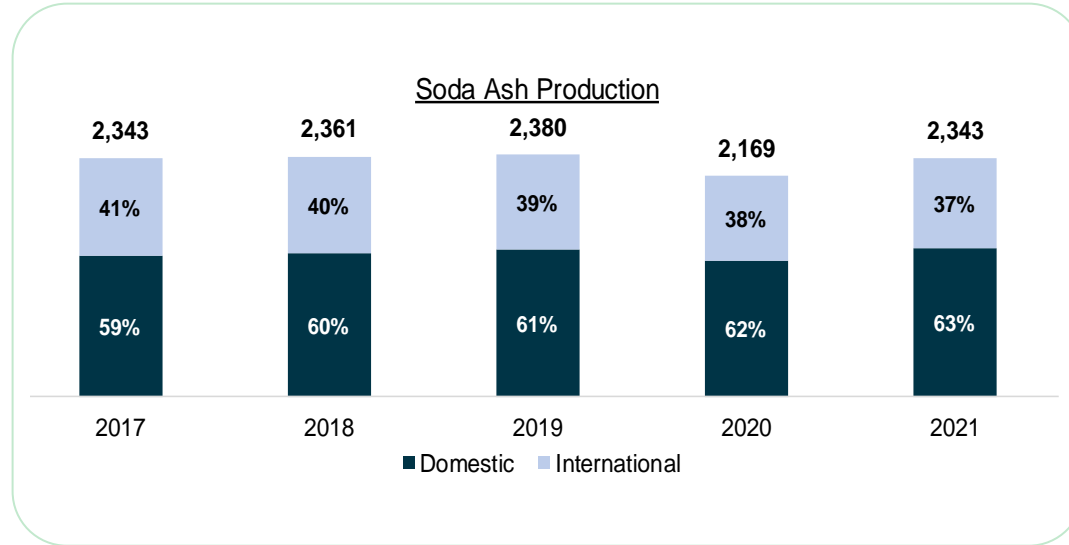
K tons



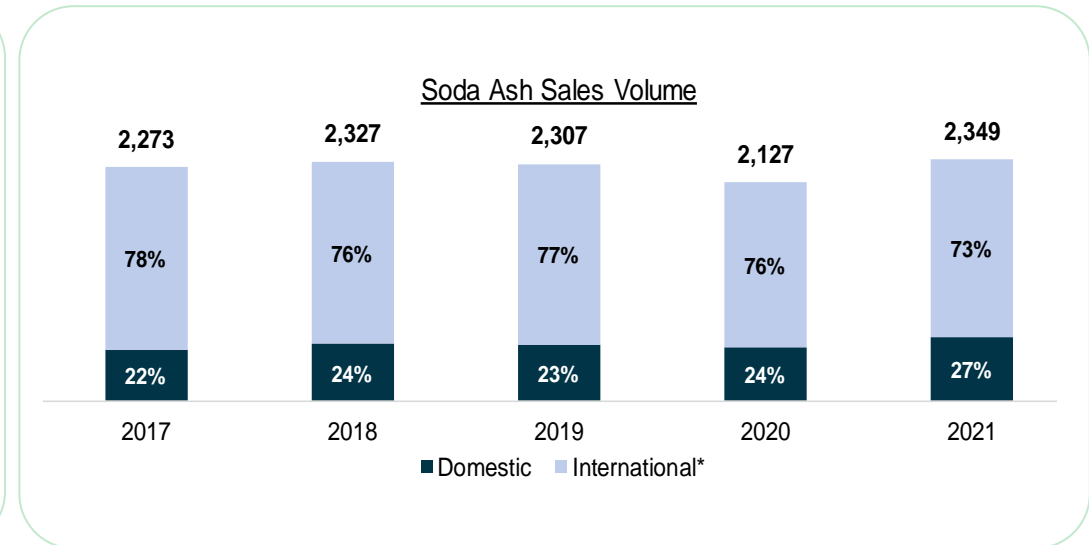
* Volume data adjusted retrospectively for the full consolidation of HNG operations

Historical Production & Sales Volume - Chemicals

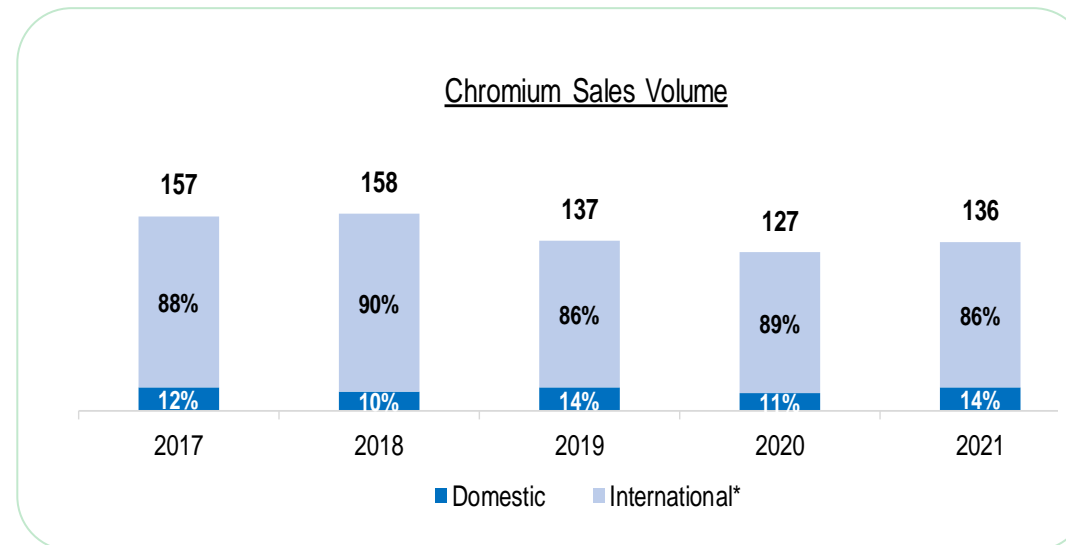
K tons



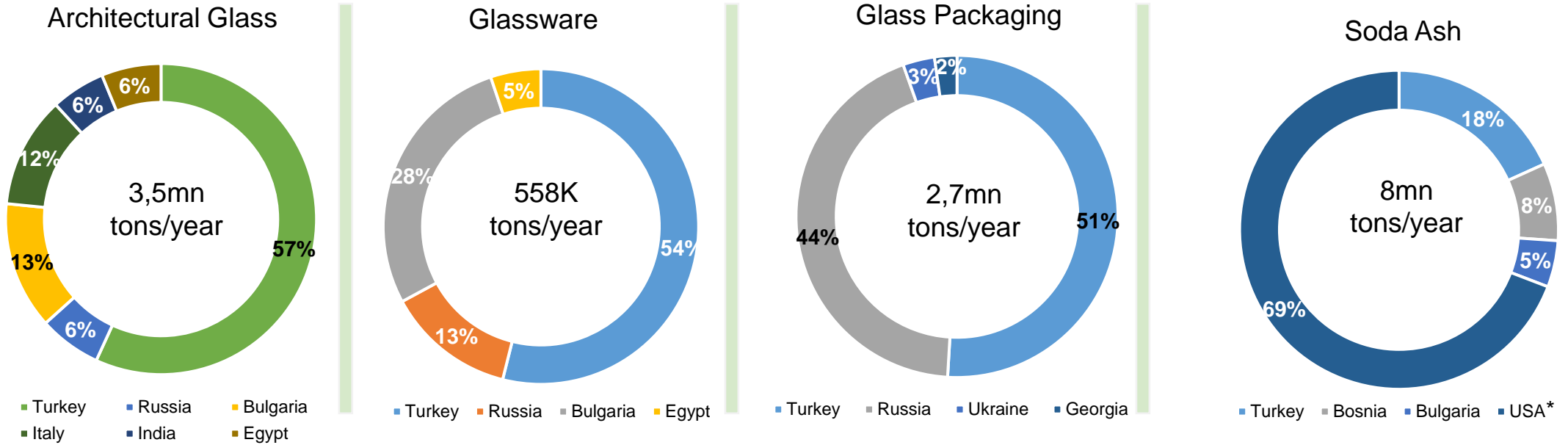
K tons



K tons



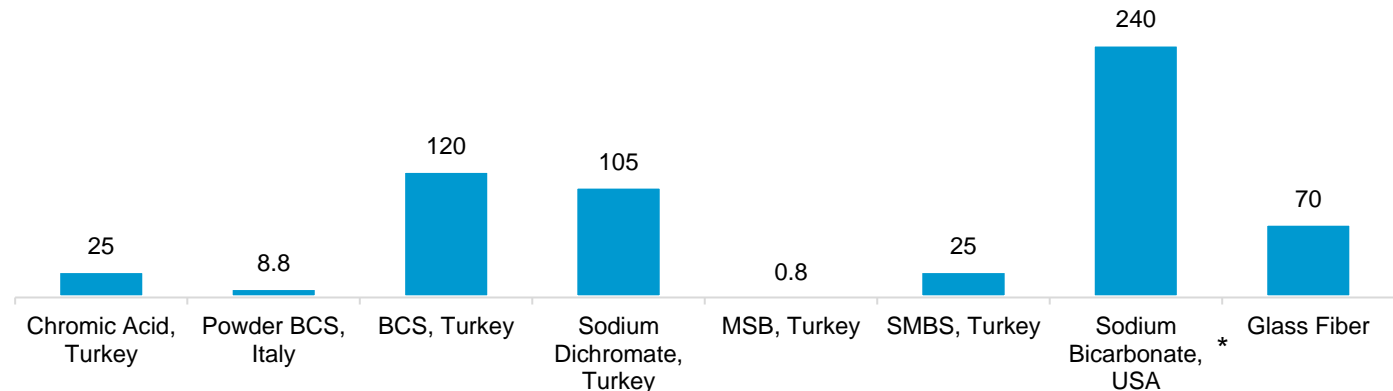
Installed Capacities



# of Auto-Glass Plants	Region
1	Turkey
1	Russia
1	Romania
1	Bulgaria

# of Encapsulation Plants	Region
1	Slovakia
1	Hungary
2	Germany

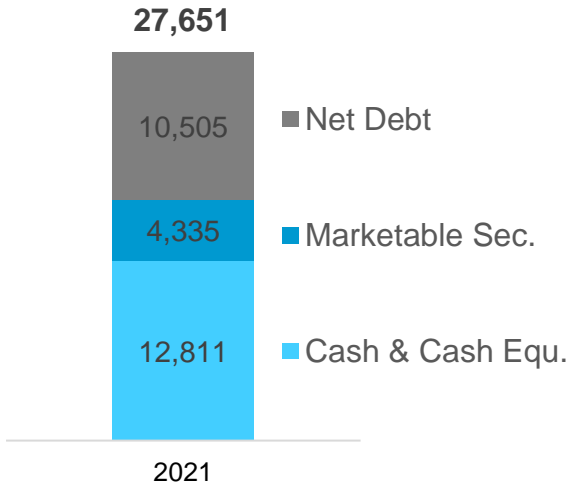
Other Capacities reported under Chemicals Segment (K tons)



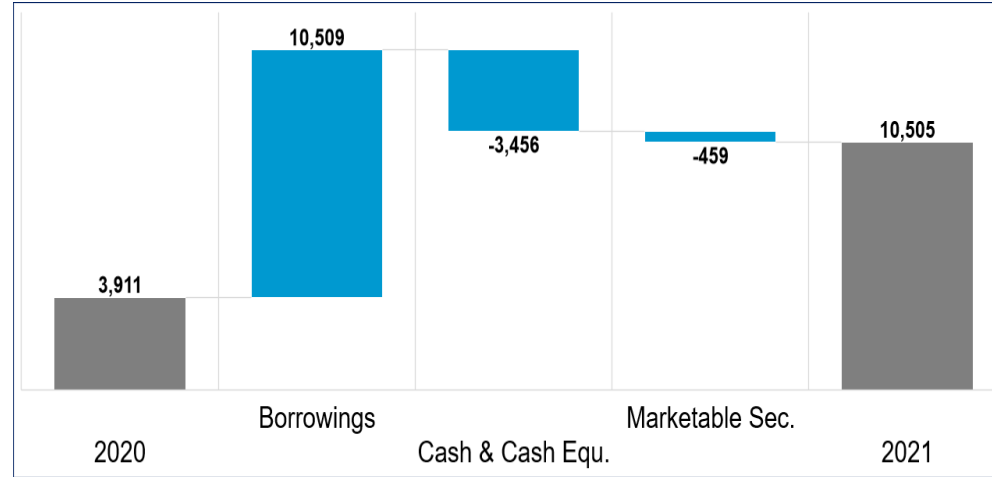
* Incl. US Natural Soda Ash Investment: Wyoming mine (operational with 2.5mn tons/year production capacity) + Pacific & Atlantic mines (total stake adjusted capacities; soda ash 3mn tons/year, sodium bicarbonate 240K tons/year expected to be gradually online starting from late 2026)

Debt Position

Liquidity and Debt Structure (TRY mn)



Net Debt Bridge (TRY mn)

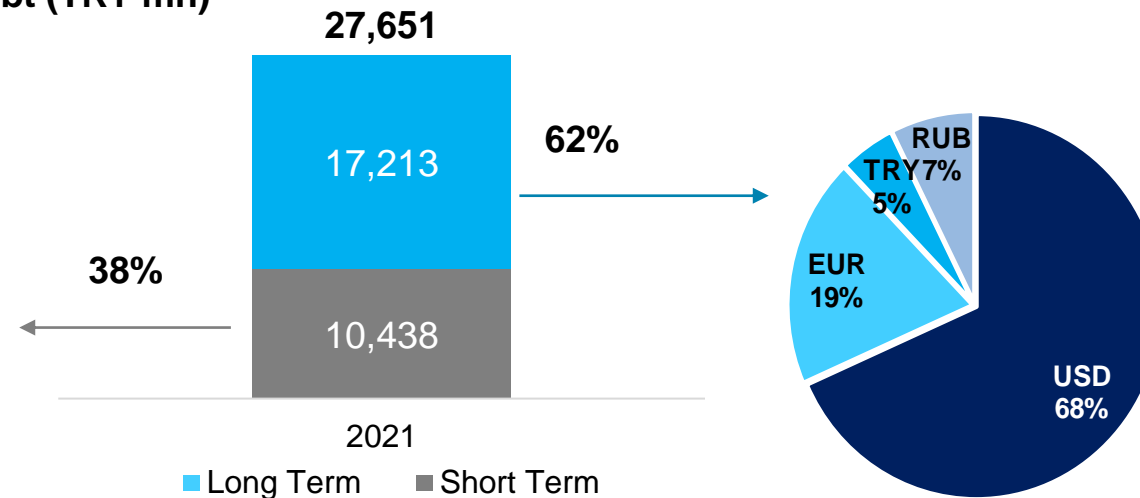
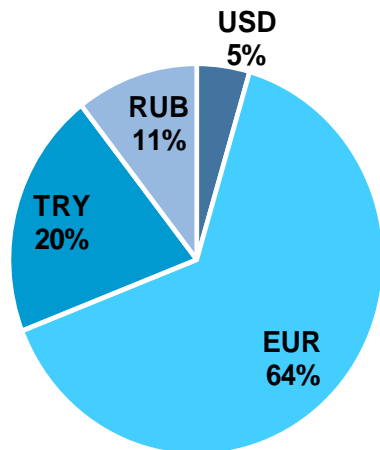


Net Debt: USD 788mn

Net Debt/EBITDA
0.90x

53% Fixed Int. Rate
vs.
47% Variable Int. Rate

Term Structure of Gross Debt (TRY mn)



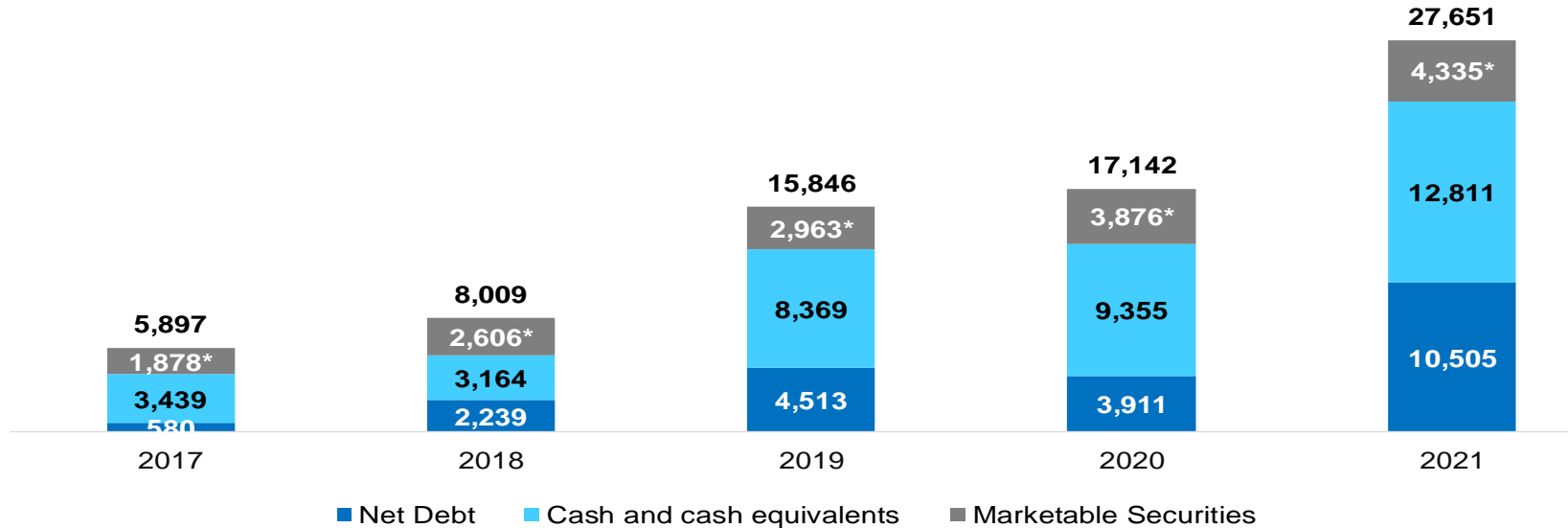
USD 440mn
Net Long FX Position

*USD 1.3bn equivalent long-term liabilities include USD 700mn Eurobond issued back in March 2019. After cross currency swap agreements made in April and June in 2019, 68% of the bond converted to EURs, 14% converted to TL and rest of 18% kept in USD. Swap transaction for the interest payment of USD 40mn was recognized.

Historical Debt & Liquidity Results



TRY mn



Net Debt/EBITDA**	0.19	0.46	0.93	0.65	0.90
Net Debt/Equity**	0.04	0.13	0.24	0.17	0.21

Credit Ratings

MOODY's	LT FCY Rating	B2	Negative
FITCH	LT FCY Rating	BB-	Negative

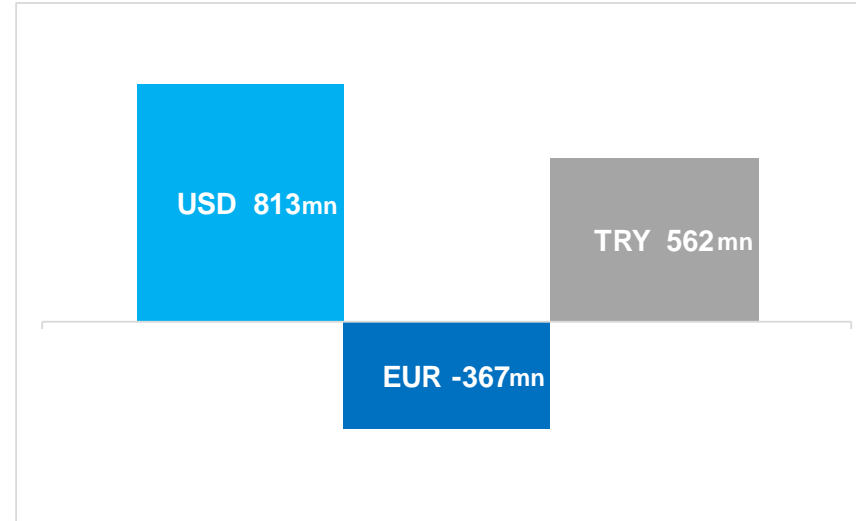
(*) Marketable securities (Eurobond investment portfolio) amounting to USD 325mn (TRY 4.3bn)

(**) Marketable securities are included in net debt calculation

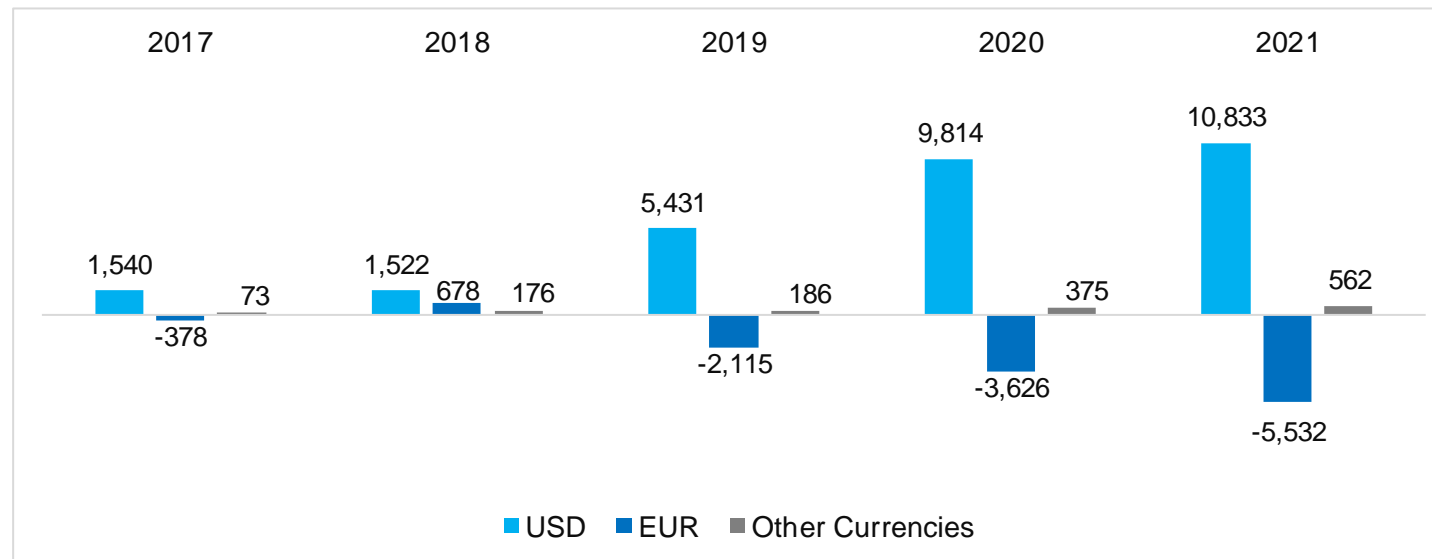
Historical FX Position

Original Currency

2021



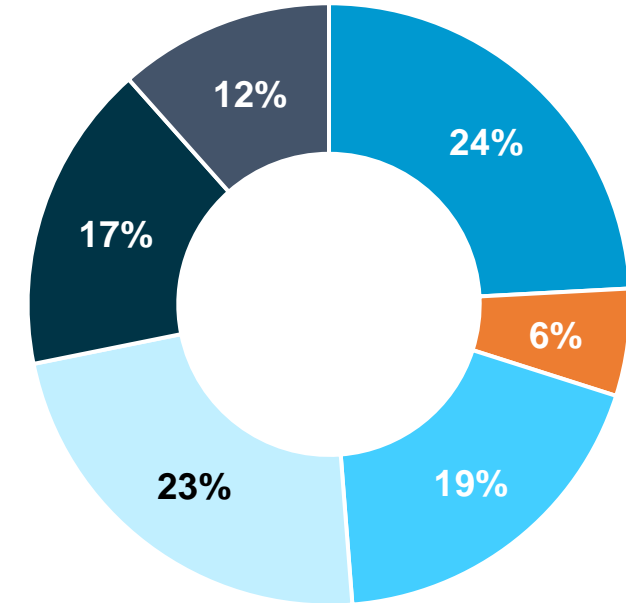
TRY mn



FCF & Capex

(TRY mn)	2020	2021	Change
Net Profit	2,825	9,224	6,400
Non Cash Items	2,130	-3,973	-6,103
Changes in Working Capital	-627	-950	-323
Cashflow from operations	4,327	4,301	-26
Interest received,net	-813	-715	97
Dividend paid,net	-386	-378	7
Taxes paid	-496	-724	-228
Capex	-1,873	-2,637	-764
FCF	760	-154	-913

CAPEX Breakdown (2021)



- Architectural Glass
- Auto Glass
- Glassware
- Glass Packaging
- Chemicals
- Other

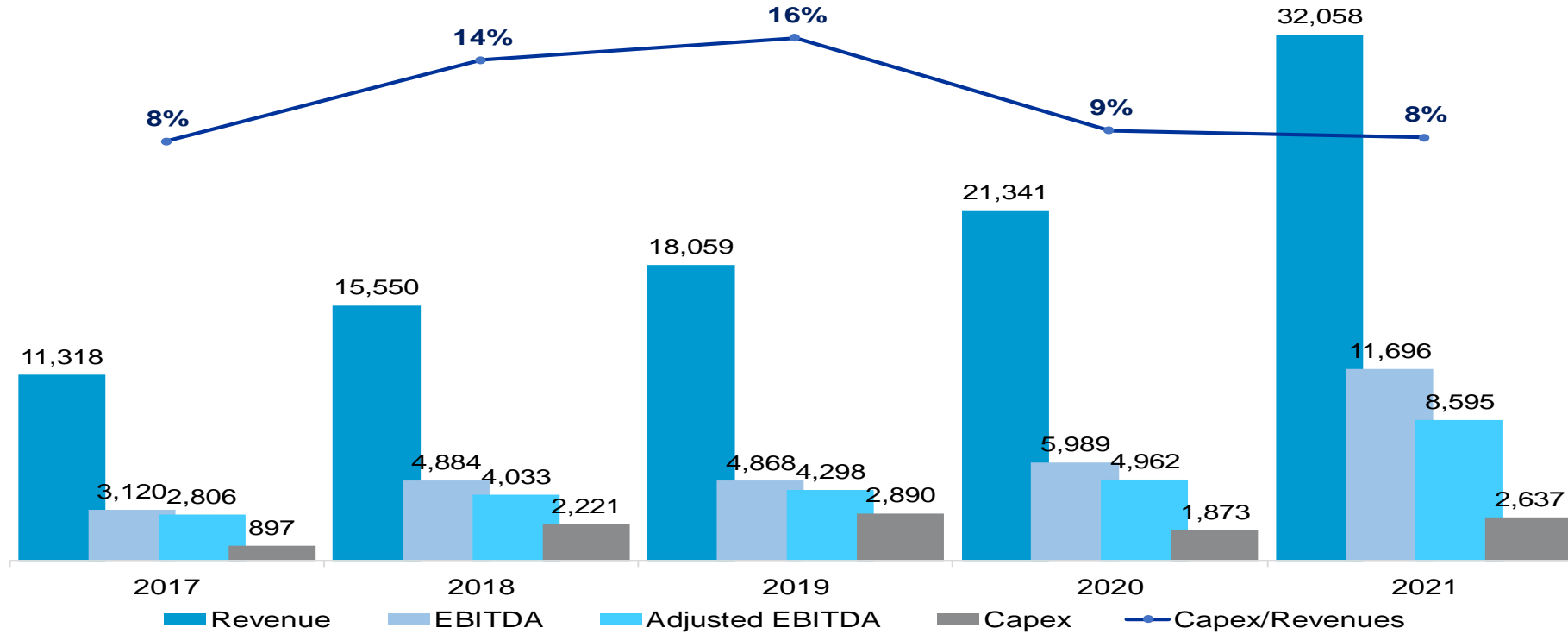
Working Capital/Revenue
37%

CAPEX/Revenue
8%

Adjusted EBITDA/CAPEX
3.3x

Historical Capex Analysis

TRY mn



Adjusted EBITDA/
Capex

3.1

1.8

1.5

2.6

3.3

CareforNext 2022-2030 VISION

Protect the **PLANET**
EMPOWER SOCIETIES
TRANSFORM LIVES

CareforNext Vision

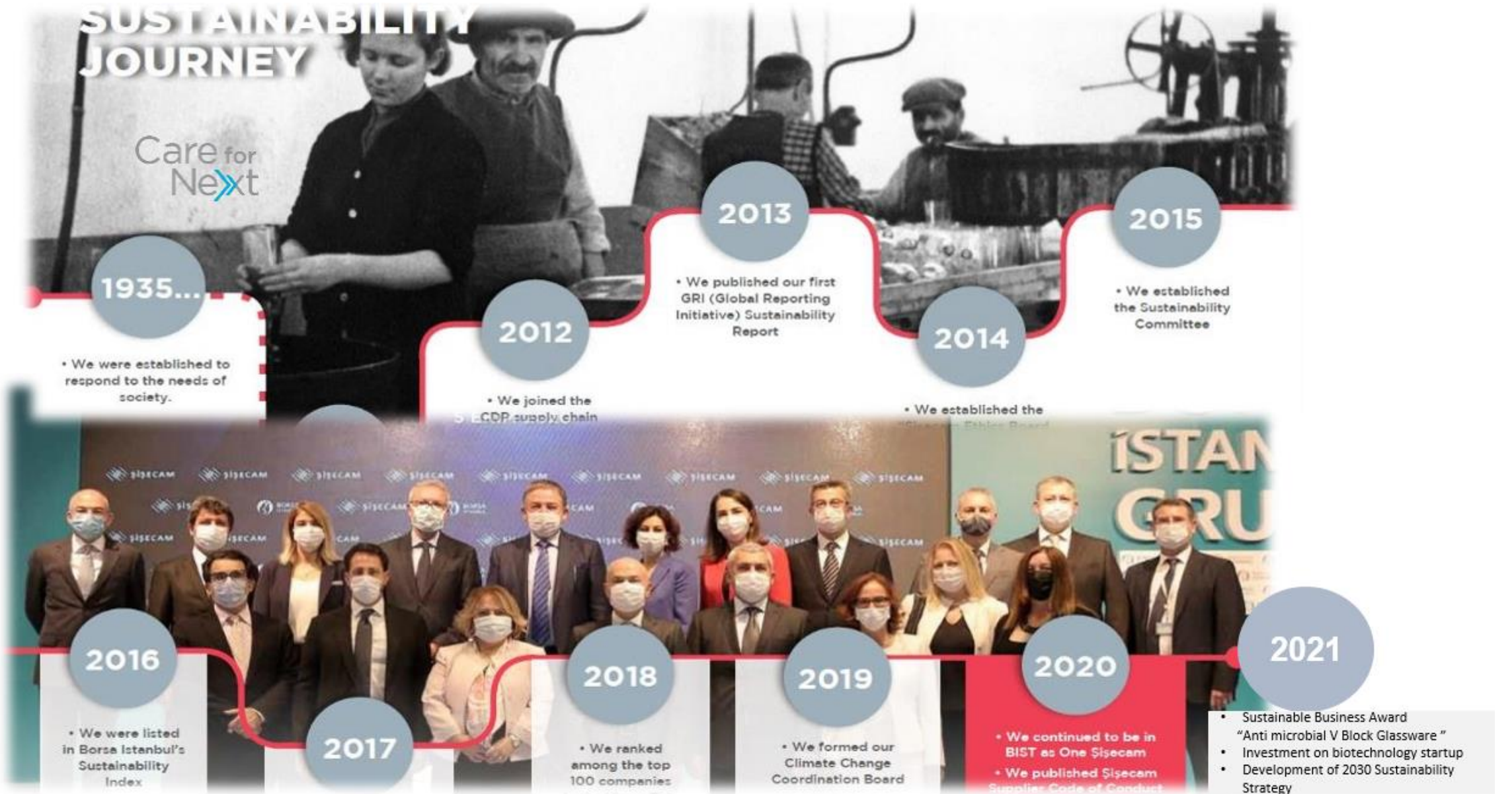
Become one of the pioneering organizations in value creation on a global scale by providing solutions and services that «**Protects the Planet, Empowers Society and Transforms Life**».

About CareforNext

Our sustainability strategy in accordance with our vision for creating sustainable value is fully integrated with the UN Sustainable Development Goals.



Our Sustainability Journey



Our progress in 2021

	Şişecam Sustainability Strategy (2017 -2022)	Unit	2020	2021 Explained
 PRESERVE	Reuse of 5% of treated industrial wastewater	%	Above target	Above target
	Using at least 20% recycled (outer cullet) glass in Glass Packaging production	%	Above target	Above target
	Reducing NO _x emissions through primary measures in at least 10 glass furnaces	Quantity	9	9
	Realizing at least 4 industrial synergy programs	Quantity	Achieved	Achieved
	Increasing forestland by 20% in existing mining sites	%	%9	10.4%; the rest planned
	Reorganizing corporate procurement procedures in line with the sustainability principles	Procedure	Achieved	Achieved
	Initiating biodiversity and conservation practices in cooperation with local people at operational sites	Implementation	Ongoing	Projects identified
 EMPOWER	Zero occupational accidents "Lost Time Injury Frequency Rate" (LTIFR)	LTIFR	10	12
	Determining "Şişecam's" Diversity and Inclusion Principles"	Principles Document	Achieved	Achieved
	Disseminating an inclusive culture at Şişecam and with stakeholders, use indicators to measure the development of such culture	% of female employees	21.4	22.8%
	Supporting national and international policies and regulations on equal opportunities	Convention	Ongoing	Planned for the Next Period
 PROGRESS	Reducing GHG emission intensity of glass production facilities by 5% from 2017 baseline	%	2.5	SBTi is targeted for 2030
	Reducing annual specific energy intensity of glass production facilities by 2% from 2017 baseline	%	0	Pandemic Induced
	Obtaining 12 MW of energy from renewable (wind and/or solar) sources	MW	7.07	7 MW achieved & investment decision for 4.5 MW wind power
	Switching to reactant pre-heating method in at least 1 additional plant to reduce natural gas consumption	Quantity	Ongoing	Dropped off based on limited opportunity on CO2 reduction
	Switch to Waste Heat Recovery system in at least 2 additional factories	Quantity	Ongoing	Investment decision made



Şişecam's Sustainability Governance



- Protect the Planet
- Empower Society
- Transform Life



Working groups

SUSTAINABILITY DIRECTOR

Chief Strategy Officer
(Committee Coordinator)

Chief IT Officer

Chief R&D - Quality Officer

Chief HR Officer

President of the Committee (CEO)

Chief Production Officer

Chief Sales Officer

Chief Supply Chain Officer

Chief Finance Officer

Sustainability Committee (Board Level)

Corporate Level Compliance & Policies

Review and Endorsement of CareforNext Strategy

Performance Review

Strategic Guidance and Resource Allocation

Sustainability Executive Committee (CXO Level)

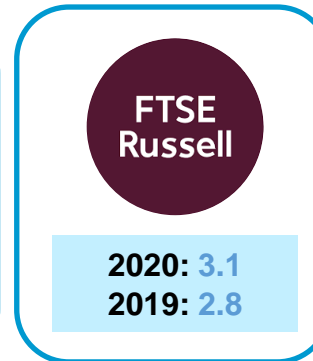
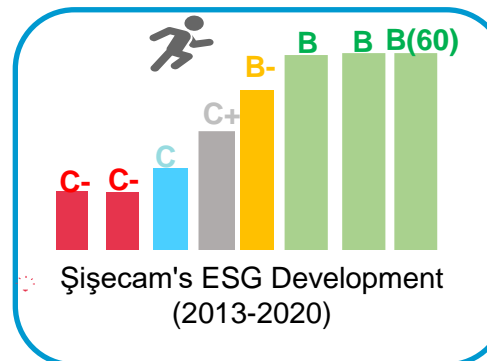
Development, Deployment, Monitoring and Upgrading of CareforNext Strategy

Sustainability Governance and Work Plan Execution

Sustainability Leadership

Sustainability Performance Management & Monitoring

Corporate ESG Performance



- Listed in the BIST's Sustainability Index since 2016
 - Became eligible against the revised criteria by İstanbul Stock Exchange Sust. Index in 2021
-
-

Reporting, Verification and Communication

Our Sustainability Reporting Practices

- Disclosures since 2013
- Full coverage of entire operations and geographies
- GRI methodology followed

First Ever Practice on Assurance of Sust. Reporting

Şişecam's 2021 Sustainability Report to be Assured by a 3rd Party in accordance with

- GAM (Global Audit Methodology)
- SAM (Sustainability Audit Methodology)
- and in compliance with SAE 3000 (Revised) & ISAE 3410

Scope of Verification / Assurance

- Data check and review of the entire facilities (48 in total)
- on-site audit of 10 facilities

KPIs subject to Verification

- Total Energy Consumption
- Specific Energy Consumption
- Total Water Consumption by Source
- Amount of Water Recovered
- Reuse Amount of Treated Water
- Scope 1 - Direct Greenhouse Gas (GHG) Emissions
- Scope 2 - Indirect Greenhouse Gas (GHG) Emissions
- Usage rate of collected cullet, classified as internal and external
- Employee Demographics (by gender)
- Occupational Injury Frequency Rate (IR)
- Occupational Health and Safety Training Hours
- Ratio of Female Employees

Preparations of Microwebsite on Sustainability (under development and to be launched in 2022 Q2)



Şişecam's Sustainability Journey

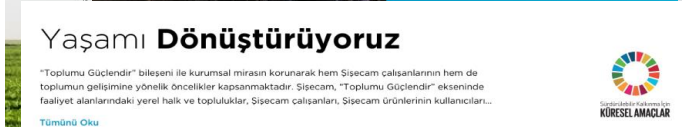
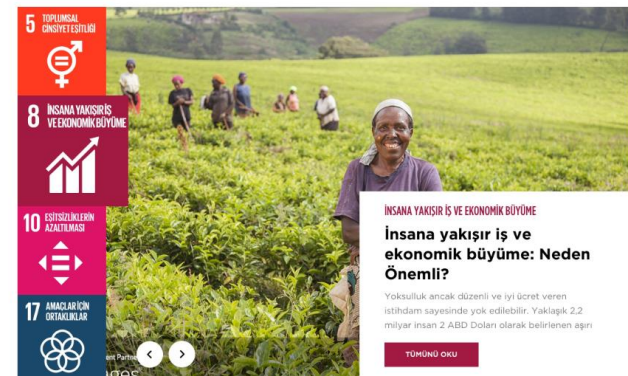
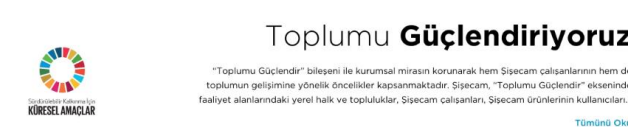
What it is about
How we do it



Yaklaşımımız Nedir?

Care for Next çerçevesinde 5 yıllık dönemleri kapsayan Sürdürülebilirlik Hedefleri, Birleşmiş Milletler Kalkınma Amaçları'na (SKA) katkı oluşturmaktadır.

Belirlenen konu başlıklarına ilişkin sayısal hedefleri geliştirmeyi gözlemliyor, şeffaf bir biçimde rapor adlarını atıyoruz.



Corporate Governance Rating of Şişecam was revised to **9.551** from **9.538** in December 2021.

As a Corporate Policy, Şişecam continues to strive for reaching the highest level of Corporate Governance practices, where its heritage of «good corporate governance practices» has already been evidenced by the recent rating received.

Sustainability remains at the core of operations and strategy, with continuously improved practices.

<https://www.sisecam.com.tr/sites/catalogs/en/Documents/sustainability/Sisecam-2020-Sustainability-Report.pdf>

Şişecam at a Glance



\$3.6 Billion
Revenue

5.6 Million Tons
Glass Production

2.3 Million Tons
Soda Production

~22K
Employees

Presence in 14
Countries

5th Flat Glass
Producer Globally

2nd Glassware
Producer Globally

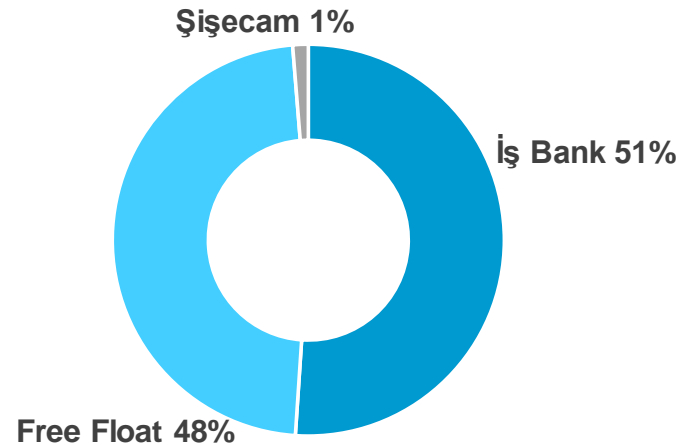
5th Glass Packaging
Producer Globally

2nd Soda Ash
Producer Globally

Leader Producer in
Basic Chromium
Sulfate Globally

4th Chromic Acid
Producer Globally

Shareholder Structure



86 year of
corporate history

150+ Export
Countries

45 Production
Facilities

\$3.1 Billion Market
Cap. as of February 14

Listed Company
since 1986

Risk Management Policies

Leverage

Leverage with conservative Net Debt/EBITDA levels

Liquidity

Maintain sufficient liquidity to meet short-term funding and to finance equity portion of Capex

FX Position

FX position limited to -10% to 20% of shareholder's equity

Counterparty

Not only a diversified relationship banks portfolio, but also access to international debt capital and loan markets at favorable rates.

Interest Rate

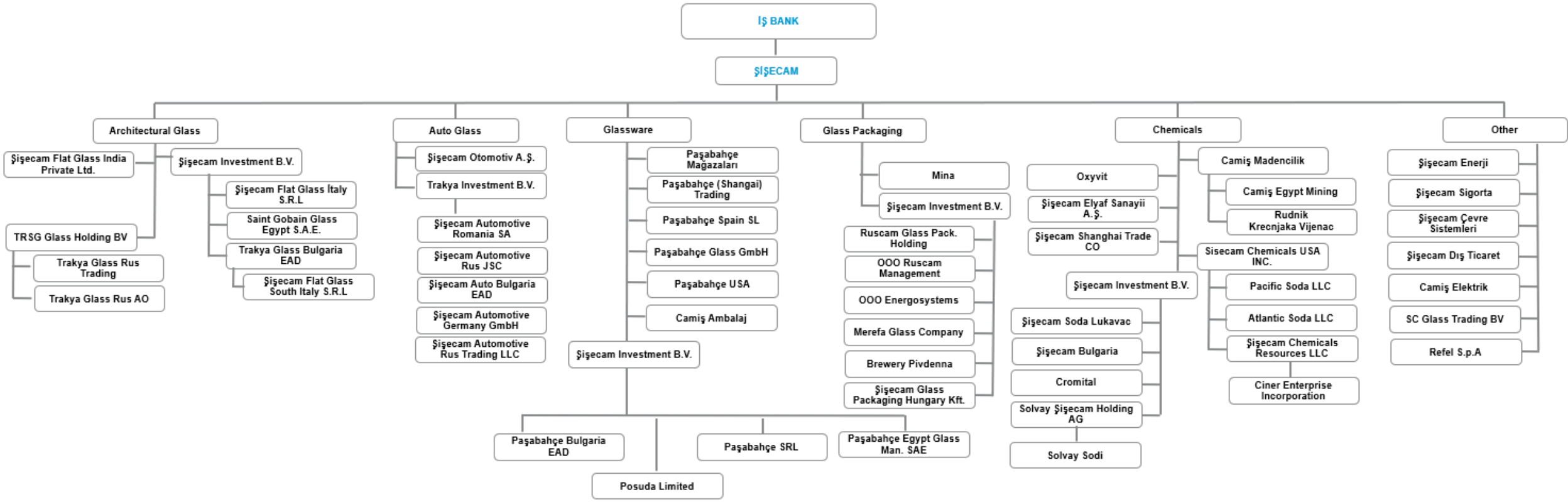
Balanced fixed and variable rate loan book

Derivatives

Limited to hedging only, no speculative trading

- Operating Structure
- Production Facilities
- FX Exposure
- COGS Analysis
- Natural Gas Prices & Profitability
- Summary Balance Sheet
- Summary Income Statement
- Covid-19 Impact & Our Response
- Post Covid Potential Benefits
- New Implementations
- V-Block Technology – Paşabahçe
- One Şişecam – What is Next
- One Şişecam – Strategic Framework and Focus Areas

Şişecam Operating Structure



Şişecam Production Facilities



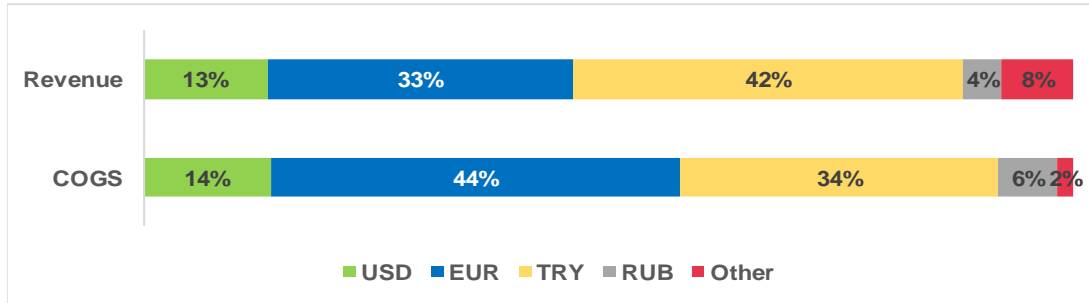
	FLAT GLASS / ARCHITECTURAL	AUTO GLASS		GLASSWARE	GLASS PACKAGING	CHEMICALS			REFRACTORY MATERIAL
		AUTO GLASS	ENCAPSULATION			SODA CHEMICALS	CHROMIUM CHEMICALS	GLASS FIBER	
TURKEY	4 PLANTS	1 PLANT		4 PLANTS	3 PLANTS	1 PLANT	2 PLANTS ⁵	1 PLANT	
BULGARIA	1 PLANT	1 PLANT		1 PLANT		1 PLANT ²			
ITALY	2 PLANTS						1 PLANT		1 PLANT ⁶
GERMANY			2 PLANTS						
ROMANIA		1 PLANT							
SLOVAKIA			1 PLANT						
HUNGARY			1 PLANT		1 PLANT ⁴				
BOSNIA						1 PLANT			
RUSSIA	1 PLANT ¹	1 PLANT		1 PLANT	5 PLANTS				
GEORGIA					1 PLANT				
UKRAINE					1 PLANT				
EGYPT	1 PLANT ¹			1 PLANT					
INDIA	1 PLANT								
USA						1 PLANT ³			
TOTAL	10 PLANTS	4 PLANTS	4 PLANTS	7 PLANTS	11 PLANTS	4 PLANTS	3 PLANTS	1 PLANT	1 PLANT

1. JV with St Gobain in Russia & Egypt for flat glass operations
2. JV with Solvay in Bulgaria for chemicals operations
3. Ciner Group US Operations – 60% stake acquired in December 2021
4. Greenfield investment: announced in June 2021, planned to be fully operational with 2 furnaces in 2025
5. Kromsan – Chromium Chemicals & Oxyvit - Vitamin-K and SMBS production facilities
6. Refel S.p.A. – fully acquired in February 2022

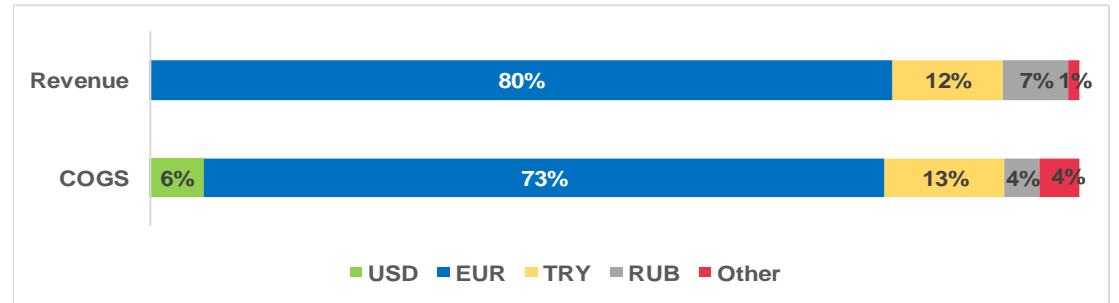
Fx Exposure – 2021 Year-end



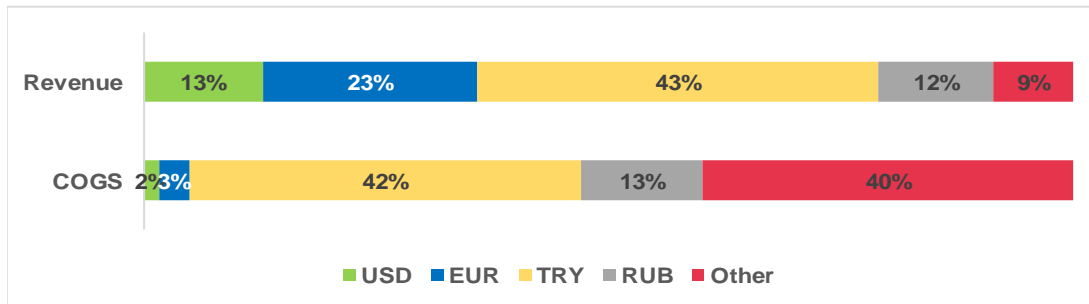
Architectural Glass



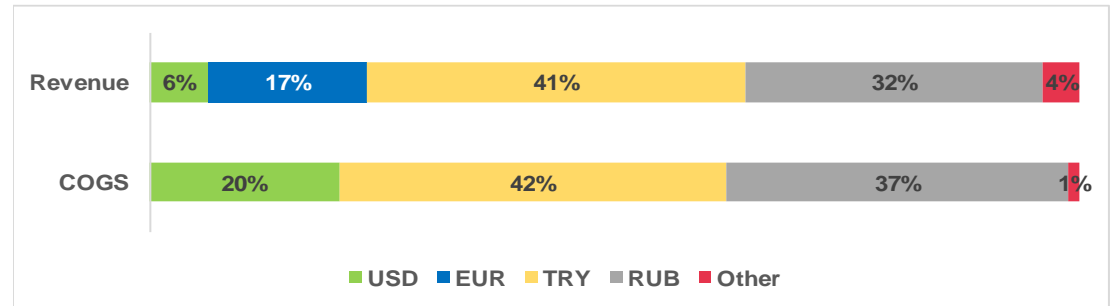
Auto Glass



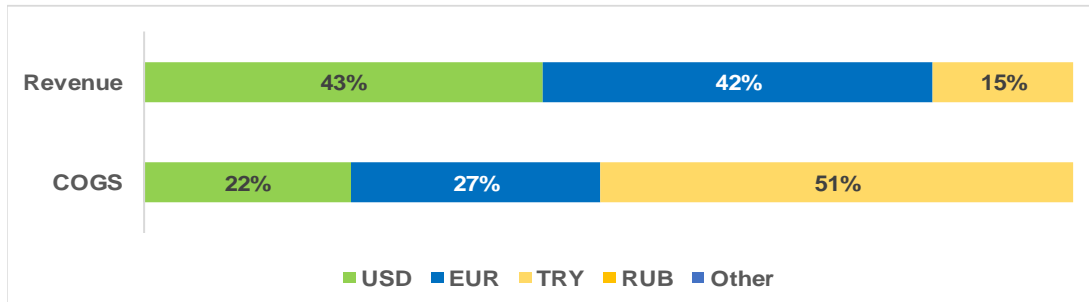
Glassware



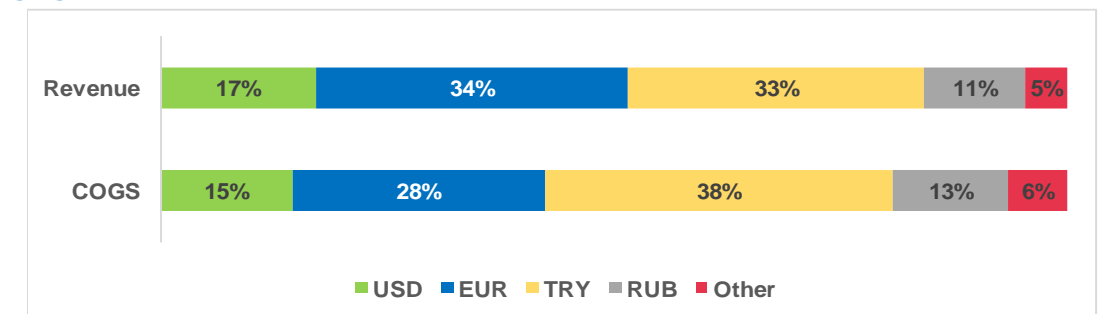
Glass Packaging



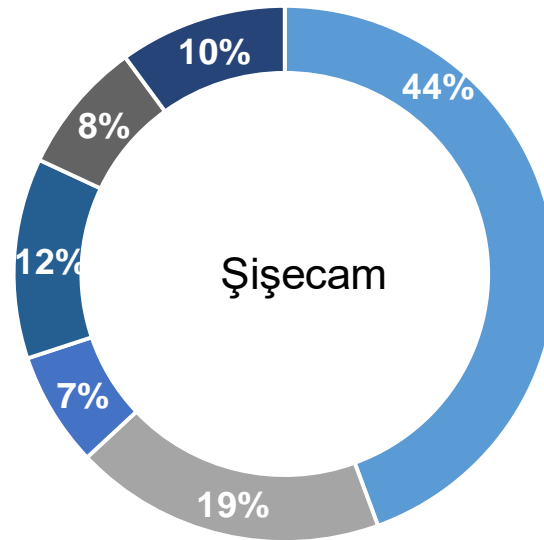
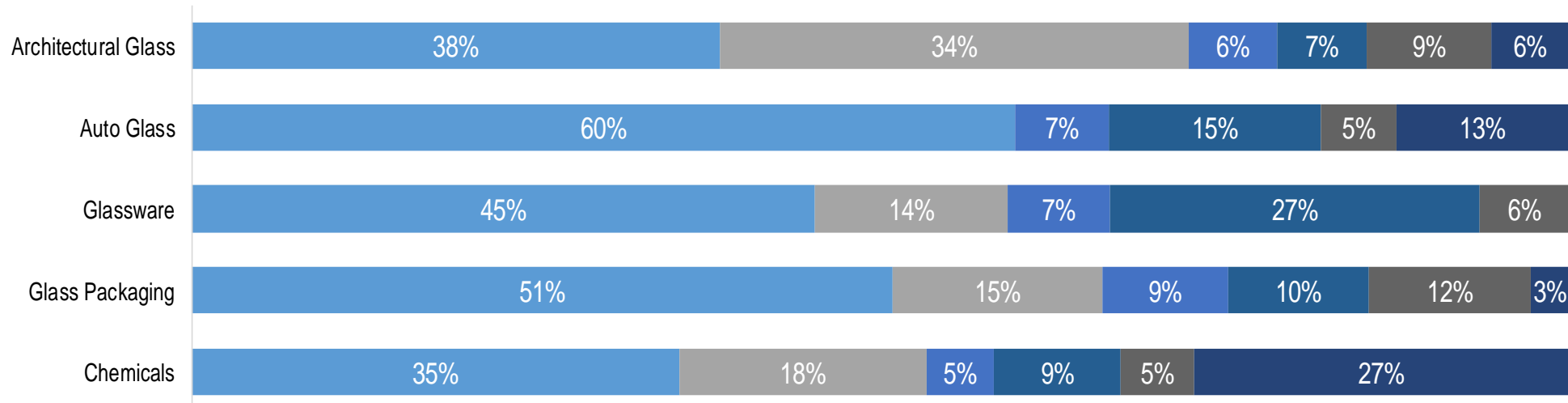
Chemicals



ŞİŞECAM



COGS Analysis- 2021 Year-end



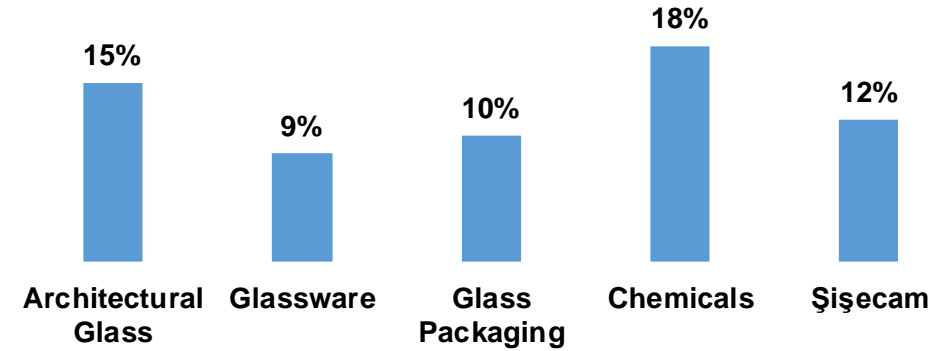
- Input & Materials & Packaging
- Ngas
- Electricity
- Labor
- Depreciation
- Outsourcing & Other

Natural Gas Prices & Profitability – 2021 Year-end

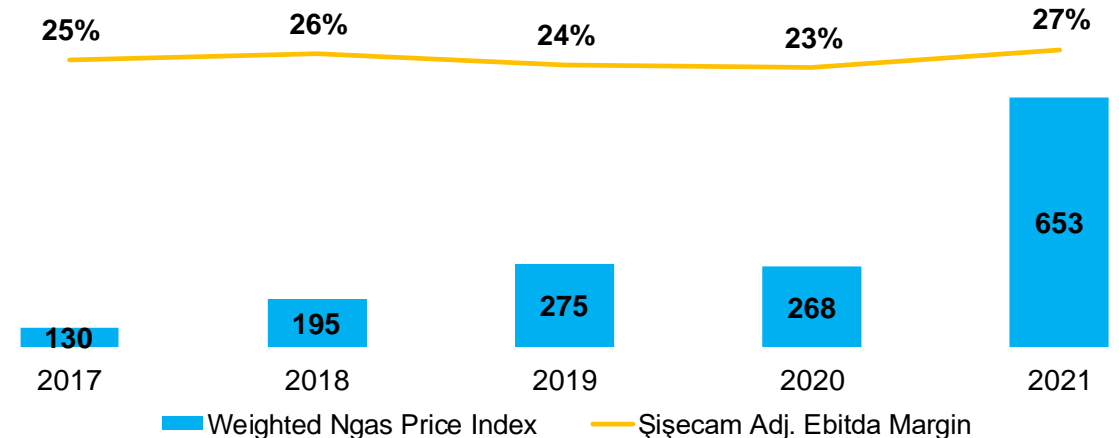
Natural Gas Price Changes

2018 - January	13.6% Hike for Industrials
2018 - January	4.8% Hike for Electricity Producers
2018 - April	9.7% Hike for Industrials
2018 - April	9.7% Hike for Electricity Producers
2018 - August	14% Hike for Industrials
2018 - August	49.5% Hike for Electricity Producers
2018 - September	14% Hike for Industrials
2018 - September	Fixed Price per 5m ³ usage for Electricity Producers as 270 usd (USD/TRY=6.30)
2018 - October	18.5% Hike for Industrials
2018 - November	9% Discount for Electricity Producers
2019 - January	4% Discount on 70% of Electricity Producers' Ngas Consumption
2019 - July	6.45% Hike for Electricity Producers
2019 - August	13.73% Hike for Industrials
2020-July	9.7% Discount for Industrials
2020-July	12.5% Discount for Electricity Producers
2021-January	1% Hike for Industrials & Electricity Producers
2021-February	1% Hike for Industrials & Electricity Producers
2021-March	1% Hike for Industrials & Electricity Producers
2021-April	1% Hike for Industrials & Electricity Producers
2021-May	1% Hike for Industrials, 12% Hike for Electricity Producers
2021-June	1% Hike for Industrials, 5% Hike for Electricity Producers
2021-July	20% Hike for Industrials & Electricity Producers
2021-September	15% Hike for Industrials & Electricity Producers
2021-October	15% Hike for Industrials & Electricity Producers
2021-November	48% Hike for Industrials, 47% Hike for Electricity Producers
2021-December	20% Hike for Industrials, 20% Hike for Electricity Producers
2022 - January	50% Hike for Industrials, 15% Hike for Electricity Producers
2022 - February	14% Hike for Electricity Producers

Actual Turkey Ngas Expense % in total COGS

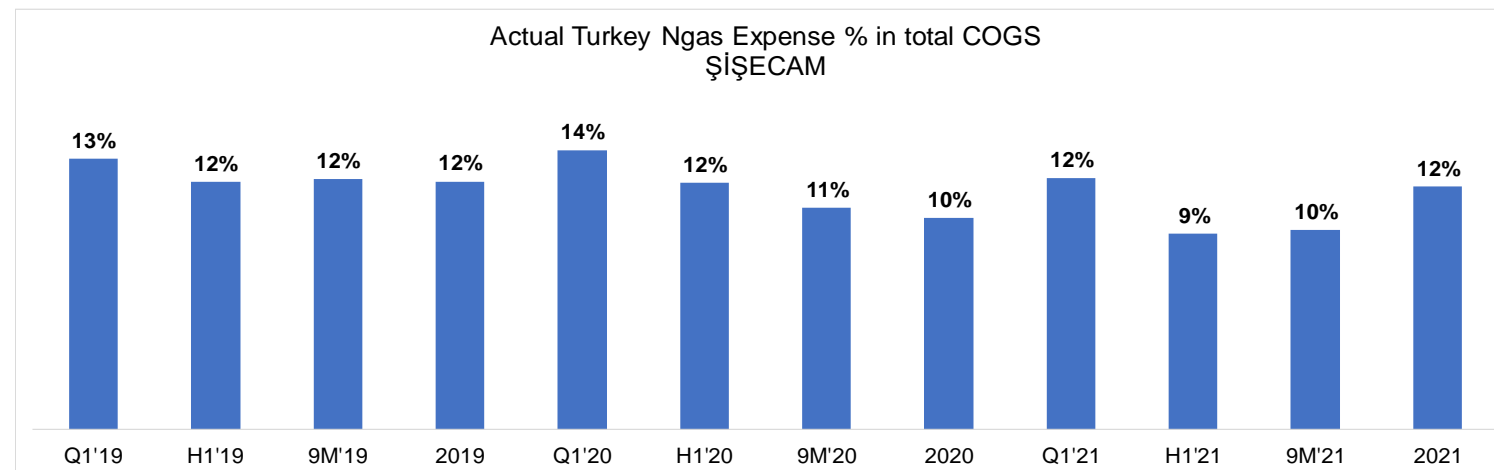
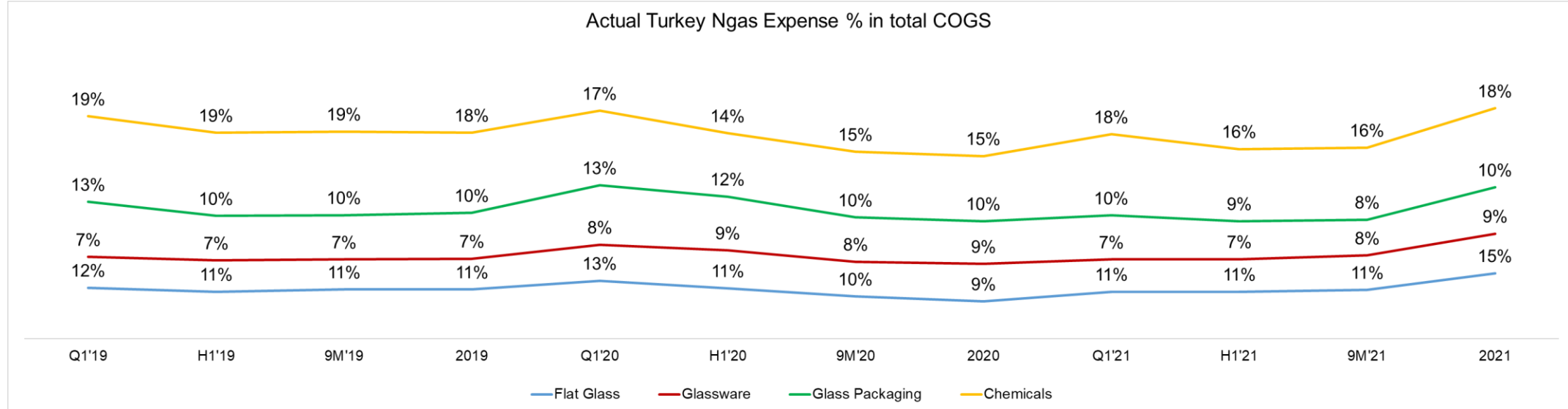


Ngas* vs Adjusted EBITDA Margin



Historical Natural Gas Prices & Profitability

Actual Turkey Ngas Expense % in total COGS



Summary Balance Sheet

SUMMARY BALANCE SHEET (Million TRY)	2020	2021	Change
Total Assets	44,228	88,673	100%
Cash & Cash Equivalents	9,355	12,811	37%
Financial Assets & Derivatives	3,971	5,410	36%
Trade Receivables	4,353	9,186	111%
Inventories	4,181	7,688	84%
Equity-Pickups	1,001	1,653	65%
Property, plant and equipment	16,241	30,954	91%
Right of Use Assets*	171	450	163%
Investment properties	891	1,469	65%
Intangible assets	908	14,763	1526%
Tax & Deferred Tax Assets*	1,129	1,236	9%
Other**	2,027	3,055	51%
Total Liabilities	21,737	39,309	81%
Interest Bearing Liabilities & Derivatives*	17,295	27,723	60%
Trade Payables	2,445	5,033	106%
Liabilities & Provisions for employee benefits	99	256	159%
Tax & Deferred Tax Liabilities	248	1,486	499%
Provisions	863	2,907	237%
Other***	788	1,903	142%
Equity*	22,491	49,364	119%
Equity holders of the parent	22,194	39,432	78%
Minority Interest	297	9,932	3246%

*Includes impacts of change in IFRS-16

**Other Receivables, Prepaid Expenses, Other Current & Non-Current Assets

***Other Payables, Deferred Income

Summary Income Statement

SUMMARY INCOME STATEMENT (Million TRY)	2020	2021	Change
Revenue	21,341	32,058	50%
Cost of Goods Sold	-14,679	-20,878	42%
Gross Profit	6,661	11,180	68%
<i>General and administrative</i>	-1,126	-1,512	34%
<i>Sales and marketing</i>	-2,722	-4,056	49%
<i>Research and development</i>	-59	-112	90%
<i>Other operating income (expense), net</i>	492	727	48%
<i>Income from Equity Pick-ups</i>	100	217	116%
<i>Income from Investing Activities</i>	1,028	2,611	154%
<i>Other income/(expense)</i>	-36	64	-276%
<i>Other income/(expense) in relation with associates</i>	0	515	100%
EBIT	4,338	9,635	122%
EBITDA	5,989	11,696	95%
<i>Financial income (expense), net</i>	-1,083	1,442	-233%
Income before Tax	3,255	11,078	240%
<i>Tax Income (expense), net</i>	-431	-1,853	330%
Net income	2,825	9,224	227%
Net income after Minority Interest	2,138	9,133	327%
<i>Minority Interest</i>	687	91	-87%
Earnings per share (TRY):	0.87	2.99	244%

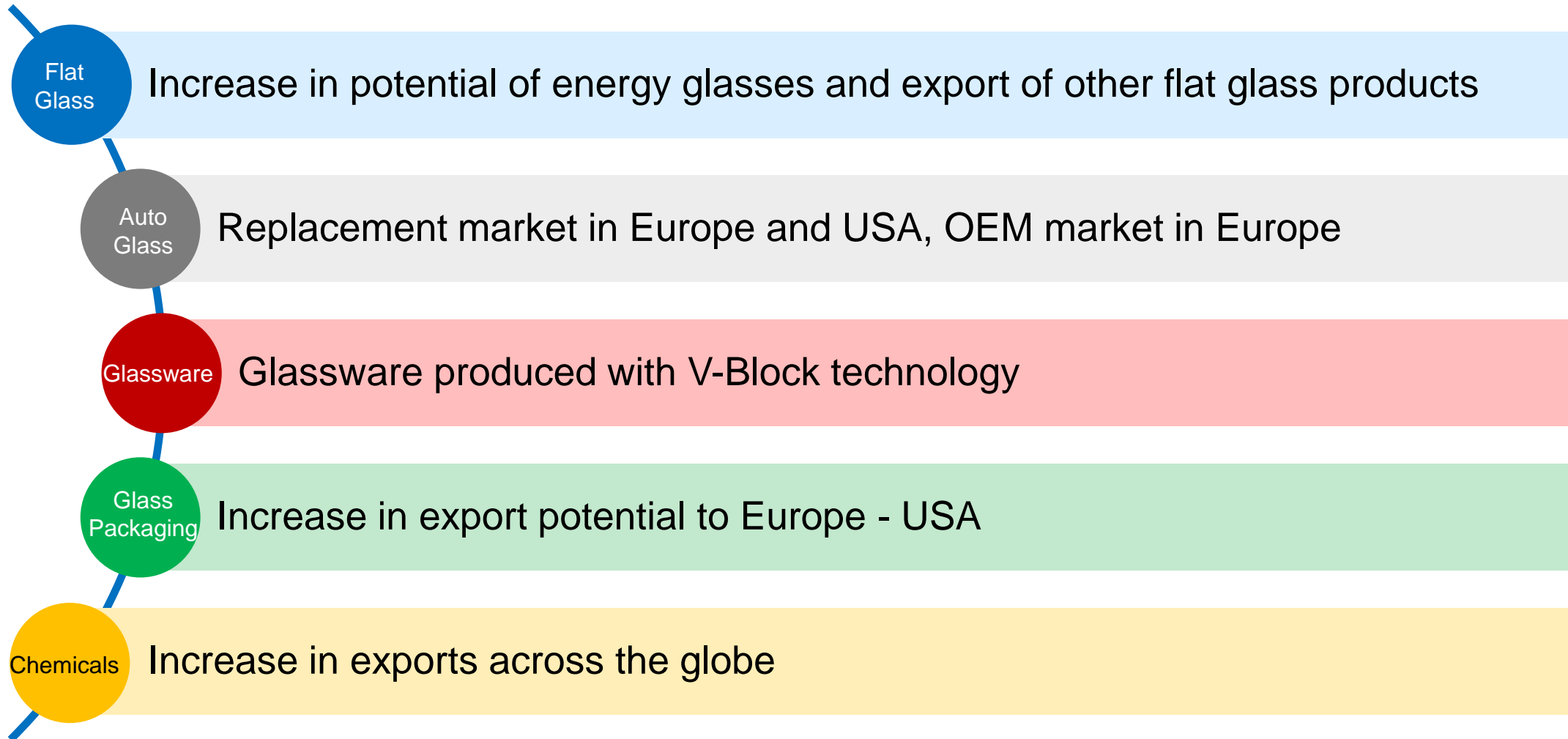
Health & Safety

- Emergency Coordination Committee was established
- Highest-level of preventative measures in accordance with WHO, CDC and Ministry of Health directives
- Remote work, planned annual leaves and short time work

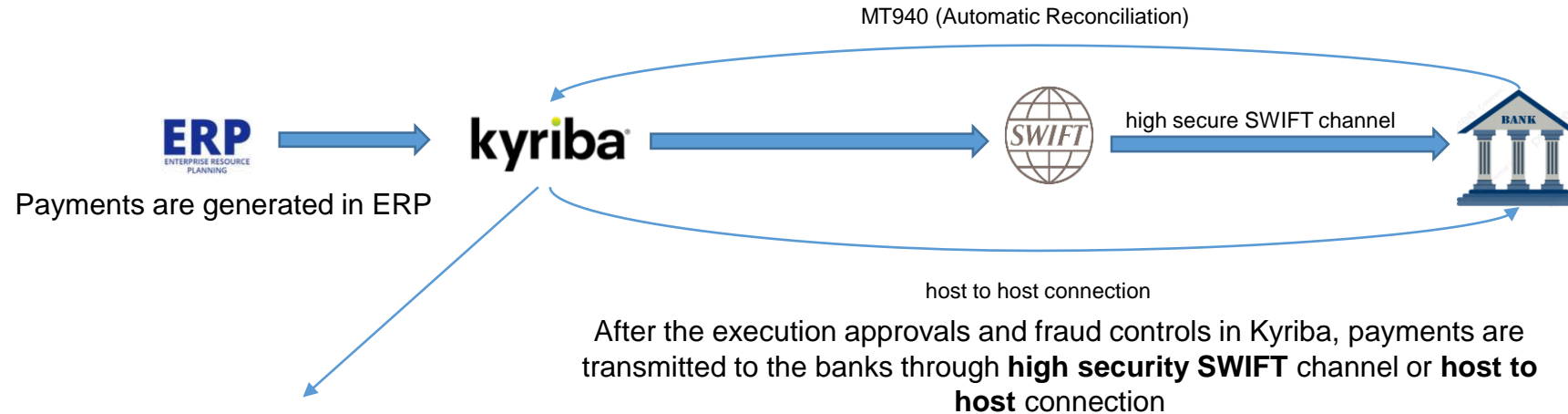
Impacts on Our Operations

- Supply-chain activities and critical procurement needs were closely monitored and emergency plans were adopted, risk & action plans were created
- Supplier Financing Programme was introduced to support suppliers, increase the supplier cooperation and the use of digital applications
- Production and inventories were optimized due to the shrinking demand in connection with global lockdowns especially in flat glass and glassware operations
- Working capital needs were strictly monitored
- Resilient glass packaging and chemicals operations were supportive

Post Covid Potential Benefits



Payment Management – Fraud Detection



Fraud Detection in Kyriba

- Fraud control mechanism is in place with 5 main fraud detection rules based on the most common fraud scenarios in the world
- Artificial intelligence is used for anomaly detection

Business Intelligence in Kyriba

- Possibility to access and analyze all historical data stored in Kyriba with a single click
- Holistic reporting

Payment management and fraud detection systems are actively used in all operating geographies

Global Supply Chain Finance Program

Our supply chain finance program, already live in Turkey, will be further developed through the inclusion of regional and global aspects and counterparties.

★ **Extended payment terms will make a positive contribution to the cash conversion cycle.**

Collaboration with Fintech Firms

Within the scope of digital collection solutions in Turkey;.



- Virtual pos solutions
- Instant bank account traceability
- Direct debiting system at multiple banks

Şişecam has been included in SWIFT API Project;



- Instant traceability of all bank accounts worldwide
- One of the 10 pilot companies in the world involved in this project

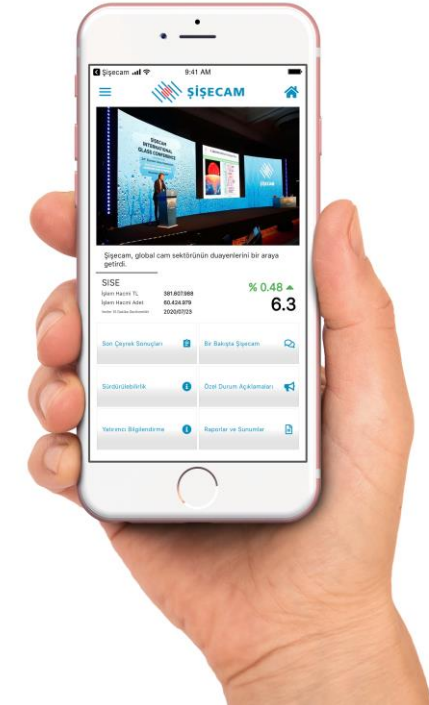
Investor Relations Mobile Application

- Mobile toolkit to examine earnings results, financial reports as well as corporate governance and ESG materials
- Easy and rapid access along with an offline access option
- Push-up notification option

Available on:



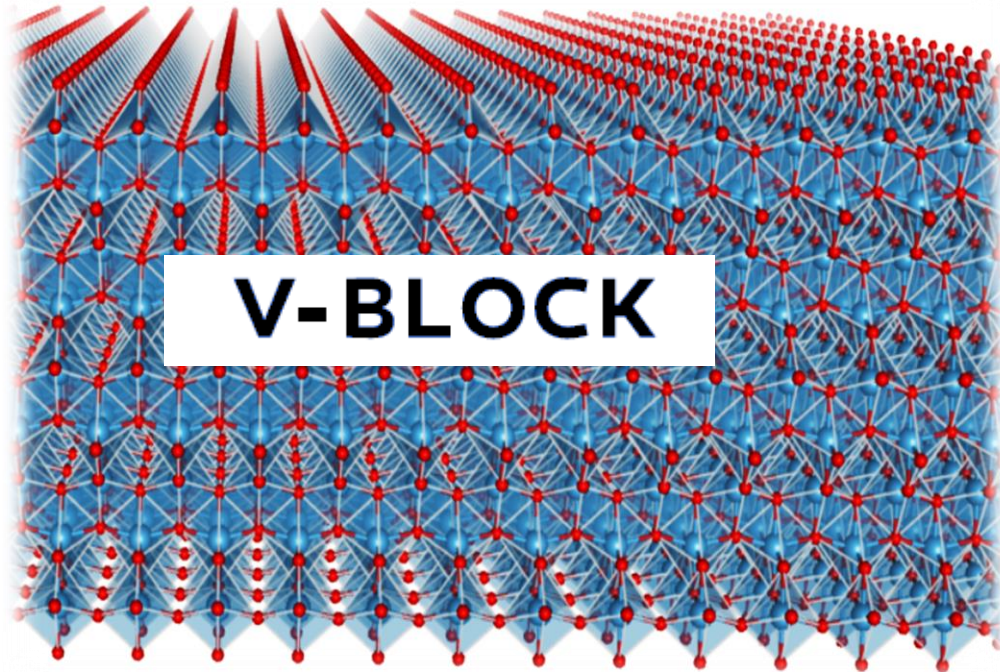
ANDROID



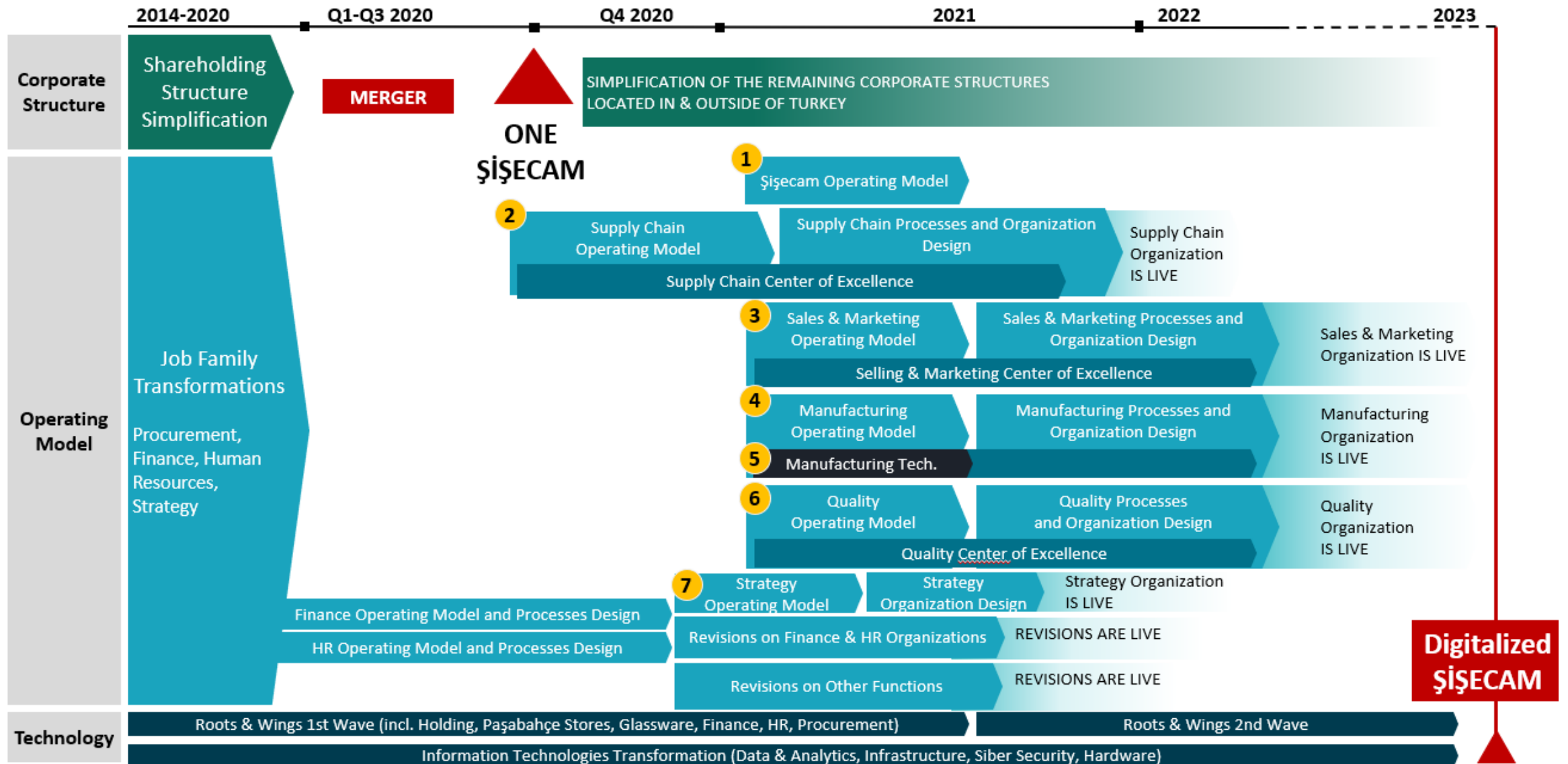
V-Block Technology - Paşabahçe

- Neutralizes viruses and bacteria on glass surfaces
- Special chemical formula and hot coating method
- Registered Trademark
- Patent process in ongoing

- Offered in Turkey & in export markets
- Further plans to implement this technology in glass packaging, architectural glass and glass for home appliances



One Şişecam – What is Next?



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FX Rates

	2017	2018	2019	2020	2021
USD/TL					
Period End	3.77	5.26	5.94	7.34	13.33
Period Average	3.64	4.83	5.67	7.00	8.88
EUR/TL					
Period End	4.52	6.03	6.65	9.01	15.09
Period Average	4.11	5.68	6.35	8.01	10.46

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